



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
APRIL 2, 2024 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. **CALL TO ORDER**..... Wallace Dunn, President
- II. **ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**..... Wallace Dunn
- III. **INVOCATION**..... Chaplain Doug Herget
- IV. **PLEDGE OF ALLEGIANCE** Wallace Dunn
- V. **MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**....Don Hallmark (p.3)
- VI. **AWARDS AND RECOGNITION**
 - A. **April 2024 Associates of the Month** Russell Tippin
 - Nurse - Valeria Valenzuela
 - Clinical – Yvette Marie Galindo
 - Non-Clinical - Belen Nicole Paz
 - B. **Net Promoter Score Recognition**..... Russell Tippin
 - MCH ProCare Gastroenterology
 - Bertha Martinez Nunez, NP
 - Dr. Genevieve Okafor
- VII. **CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. **PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. **CONSENT AGENDA** Wallace Dunn (p.4-35)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. **Consider Approval of Regular Meeting Minutes, March 5, 2024**
 - B. **Consider Approval of Joint Conference Committee, March 26, 2024**
 - C. **Consider Approval of Federally Qualified Health Center Monthly Report, February 2024**

X. COMMITTEE REPORTS

A. Finance CommitteeDon Hallmark(p.36-83)

1. Financial Report for Month Ended February 29, 2024
2. Consent Agenda
 - a. Consider Approval of UKG Healthcare IT Leaders Agreement Reinstatement
 - b. Consider Approval of Fortified Health IT Security Services Agreement Renewal
 - c. Consider Approval of Cornerstone Landscaping Maintenance Contract Renewal
 - d. Consider Approval of Stryker Master Services Agreement Renewal
 - e. Consider Approval of Basin Emergency Physicians Agreement Renewal

B. Executive Policy Committee

XI. TTUHSC AT THE PERMIAN BASIN REPORT Dr. Timothy Benton

XII. APPOINTMENT OF ECHD BOARD MEMBER TO THE ODESSA TAX INCENTIVE COMMITTEE
..... Wallace Dunn

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.84-87)

- A. Dr. Hulsey – Update
- B. Courtney Look-Davis
- C. Ad hoc Report(s)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreement
- B. Consider Approval of MCH TraumaCare Agreement
- C. Consider Approval of MCHS Lease Agreements

XVI. ADJOURNMENT Wallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
MARCH 5, 2024 – 5:30 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Wallace Dunn, President
Don Hallmark, Vice President
Will Kappauf
David Dunn
Kathy Rhodes
- MEMBERS ABSENT:** Bryn Dodd
Richard Herrera
- OTHERS PRESENT:** Russell Tippin, Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Jeff Pinnow, Chief of Staff
Dr. Nimat Alam, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

- Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDENCE/ABSENCES

Wallace Dunn called roll, Bryn Dodd and Richard Herrera had excused absences.

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III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

David Dunn presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. March 2024 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the February 2024 Associates of the Month as follows:

- Clinical – Linda Nicole Dix
- Non-Clinical – Maria Luisa Mozqueda
- Nurse – Abigail Levario Carrasco

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Infusion Services
- ProCare Infectious Disease
- ProCare Family Medicine CHW
- Dr. Eduardo Salcedo
- Beverly Gifford, NP

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, February 6, 2024**
- B. Consider Approval of Joint Conference Committee, February 27, 2024**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, January 2024**

David Dunn moved, and Kathy Rhodes seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

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X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended January 31, 2024
2. Consent Agenda
 - a. Consider Approval of Culligan Contract Renewal.
 - b. Consider Approval of Texas Healthcare Linen Contract Renewal.

3. Consider Approval of the Professional Architectural Contract for 4 Central Universal Care Suite.
4. Consider Approval of the Purchase of the B side CNS in the ED.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Audit Committee

1. Presentation of FY23 Audited Financial Statements
2. Report to Management

Don Hallmark moved, and David Dunn seconded the motion to approve the Audit Committee report as presented. The motion carried.

C. Executive Policy Committee

The Executive Policy Committee met on February 29, 2024 to review and approve six (6) MCH policies meeting the committee guidelines. The committee recommends approval of all of the submitted policies as presented.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

No report was provided.

XII. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION

Steve Ewing, Chief Financial Officer, presented the Endowment Funds Distribution Agreement from Prosperity Bank for approval.

As noted in the investment agreement, the total net income for Odessa Junior College Trust is \$32,907.95. Ninety percent of that amount is \$29,617.15, and this amount will be paid to Odessa Junior College. Ten percent, \$3,290.80 will be retained as an addition to principal.

The total net for the TTUHSC-PB Trust is \$104,036.44. Ninety percent of that amount is \$93,632.80, and this amount will be paid to TTUHSC-PB. Ten percent, \$10,403.64 will be retained as an addition to principal.

The total net income for University of Texas-PB is \$19,099.67. Ninety percent of that amount is \$17,189.70, and this amount will be paid to University of Texas-PB. Ten percent, \$1,909.97 will be retained as an addition to principal.

Kathy Rhodes moved, and David Dunn seconded the motion to approve the Endowment Funds Distribution Agreement from Prosperity Bank as presented. The motion carried.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Dr. Hulsey - Update

Dr. Hulsey, Chief Medical Officer, reported that Doctor's Day will be on March 28, 2024. They will have breakfast with an omelet station and lunch will be in the Boardroom from 11:00am to 1:00pm.

This report was informational only. No action was taken.

B. Courtney Look-Davis

No report was given.

C. Ad hoc Reports

Russell Tippin, Chief Executive Officer, reminded everyone that ECHD Board Retreat is April 30 – May 2, 2024.

The Regional Services Update report was provided in the board packet.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Will Kappauf, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreements and the medical director agreement to the ECHD Board of Directors during Executive Session.

Russell Tippin, Chief Executive Officer, and Steve Steen, Chief Legal Counsel, reported to the board that ECHD was contacted by WEBTPA about a breach that occurred in their system.

Kathy Rhodes, ECHD Board Member, provided information on donated supplies that are available for the diabetes clinic.

Adiel Alvarado, President of ProCare, was excused from the remainder of executive session.

Steve Ewing, Chief Financial Officer, led the board in discussion and explained that the remaining \$33 Million in debt the hospital has is from the bond for building the Center for Women and Infants.

Wallace Dunn, ECHD Board President, led the board in discussions about the tax rate and future projects for the hospital.

Russell Tippin, President, led the board in discussion about possible real estate acquisitions.

Steve Ewing, Chief Financial Officer, was excused from the remainder of executive session.

Russell Tippin, President and Steve Steen, Chief Legal Counsel, provided an update on the Compliance Cardiology matter.

Executive Session began at 5:47 p.m.

Executive Session ended at 6:58 p.m.

No action was taken during Executive Session

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Ramchander Chari, M.D. – This a three (3) year Anesthesia Contract.
- Ralph Cepero M.D.. – This is a one (1) year ENT Contract.

Wallace Dunn presented the following renewals:

- Santiago Giraldo, M.D. – This is a three (3) year renewal of an Internal Medicine Contract.
- Jennie Wolfram, CRNA – This is a three (3) year renewal of a Anesthesia Contract.

Wallace Dunn presented the following amendments:

- Getnet Aberra M.D. – This is an amendment to a Family Medicine Contract.
- Vifay Borra, M.D. – This is an amendment to an Orthopedics Contract.

David Dunn moved, and Don Hallmark seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Medical Director Agreements

Wallace Dunn presented the following medical director agreement:

- Dr. Nicolay Azarov – This is 1-year Critical Care Medical Director agreement.

David Dunn moved, and Don Hallmark seconded the motion to approve the Medical Director Agreement as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 6:58 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "David Dunn", written over a horizontal line.

David Dunn, Secretary
Ector County Hospital District Board of Directors



April 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Murthy Chamorthy, MD	Radiology	Diagnostic Radiology	ProCare	04/02/2024-04/01/2025
Amy Childs, MD	Radiology	Telemedicine	American Radiology	04/02/2024-04/01/2025
Timothy Donovan, MD	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Rona Gazaway, MD	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Joseph Ifokwe, MD	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Sudhaka Konda, MD	Family	Family Medicine	TTUHSC	04/02/2024-04/01/2025
Juliet Lwanga, MD	Hospitalist	Hospitalist		04/02/2024-04/01/2025
Brittany Morgan, MD	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Amirtha Owens, DO	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Darrell Parsons, MD	Medicine	Medicine	First Physicians	04/02/2024-04/01/2025
Alexandra Perez Perez,	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Vikram Rao, MD	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Guido Santacana	Radiology	Telemedicine	VRAD	04/02/2024-04/01/2026
Madhuri Jakkam Setty,	Medicine	Psychiatry	TTUHSC	04/02/2024-04/01/2025
Dwan Turner, MD	OB/GYN	OB/GYN		04/02/2024-04/01/2025
Wendy Wong, MD	Radiology	Telemedicine	American Radiology	04/02/2024-04/01/2025

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Regina Sledge, NP	Surgery	AHP	Nurse Practitioner	MCH Trauma Care	Dr. Grove, Dr. York, Dr. Wiltse, Dr. Peterson, and Dr. Choi	04/02/2024-04/01/2026



*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM



April 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Michael Allen, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/01/2024-04/30/2026
Kelash Bajaj, MD	Medicine	Yes	Active	Oncology	Texas Oncology	None	05/01/2024-04/30/2026
Sara McFadden,	Radiology	Yes	Telemedicine	Telemedicine	American	None	05/01/2024-04/30/2026
Scotty Ortega, MD	Family Medicine	Yes	Active to Courtesy	Family Medicine		None	05/01/2024-04/30/2026
Mark Reckson, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/01/2024-04/30/2026
Visalakshi Sethuraman, MD	Pediatrics	Yes	Active	NICU	TTUHSC	Yes	05/01/2024-04/30/2026
Sridhar Allam, MD	Medicine	Yes	Associate to Active	Nephrology		None	06/01/2024-05/31/2026
David Moon, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2024-05/31/2026



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician	Changes to Privilege	Dates
Lindsey Wheatley, NP	Pediatrics	AHP	Nurse Practitioner NICU	TTUHSC	Dr. Robert Bennett	Yes	05/01/2024-04/30/2026

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD
 Chief of Staff Executive
 Committee Chair
 /MM



April 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Veronica Garcia, NP	Surgery	REMOVE: ACLS
Ikemefuna Okwuwa, MD	Family Medicine	REMOVE: Neonatal Resuscitation
Visalakshi Sethuraman, MD	Pediatrics	REMOVE: Circumcision

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM



April 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Glenn Colassi, CRNA	AHP	Anesthesia	01/31/2024	Resignation
Jeffrey Jandl, MD	Telemedicine	Radiology	02/28/2024	Resignation
Jamie Salvatore, DO	Telemedicine	Radiology	09/17/2023	Resignation
Sarah Shaw, DO	Active	Surgery	04/15/2023	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



April 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Scotty Ortega, MD	Family Medicine	Active to Courtesy

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



April 2, 2024

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Jeffrey Atkins, MD	Medicine	Removal of I-FPPE
Francisco Baeza, NP	Cardiology	Removal of I-FPPE
Madison Flores, NP	Medicine	Extended I-FPPE
Varsha Gillala, MD	Medicine	Removal of I-FPPE
Merry Hart, MD	Pediatrics	Removal of I-FPPE
Sandhya Puri, NP	Family Medicine	Removal of I-FPPE

Change in Privileges

Staff Member	Department	Privilege
Veronica Garcia, NP	Surgery	REMOVE: ACLS
Ikemefuna Okwuwa, MD	Family Medicine	REMOVE: Neonatal Resuscitation
Visalakshi Sethuraman, MD	Pediatrics	REMOVE: Circumcision

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff Executive
Committee Chair
/MM

Family Health Clinic
April 2024
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,860,893	\$ 1,666,599	11.7%	\$ 658,529	182.6%	\$ 7,994,570	\$ 8,089,633	-1.2%	\$ 2,993,974	167.0%
TOTAL PATIENT REVENUE	\$ 1,860,893	\$ 1,666,599	11.7%	\$ 658,529	182.6%	\$ 7,994,570	\$ 8,089,633	-1.2%	\$ 2,993,974	167.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 739,633	\$ 822,966	-10.1%	\$ 366,107	102.0%	\$ 3,498,259	\$ 3,995,759	-12.5%	\$ 1,642,237	113.0%
Self Pay Adjustments	61,592	104,574	-41.1%	66,544	-7.4%	243,669	508,253	-52.1%	348,362	-30.1%
Bad Debts	54,735	49,828	9.8%	(24,236)	-325.8%	218,572	240,627	-9.2%	(78,620)	-378.0%
TOTAL REVENUE DEDUCTIONS	\$ 855,961	\$ 977,368	-12.4%	\$ 408,416	109.6%	\$ 3,960,500	\$ 4,744,639	-16.5%	\$ 1,911,979	107.1%
	46.00%	58.64%		62.02%		49.54%	58.65%		63.86%	
NET PATIENT REVENUE	\$ 1,004,932	\$ 689,231	45.8%	\$ 250,113	301.8%	\$ 4,034,070	\$ 3,344,994	20.6%	\$ 1,081,995	272.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 37,713	\$ 18,570	103.1%	\$ 81,763	-53.9%	\$ 192,089	\$ 92,850	106.9%	\$ 492,075	-61.0%
TOTAL OTHER REVENUE	\$ 37,713	\$ 18,570	103.1%	\$ 81,763	-53.9%	\$ 192,089	\$ 92,850	106.9%	\$ 492,075	-61.0%
NET OPERATING REVENUE	\$ 1,042,645	\$ 707,801	47.3%	\$ 331,877	214.2%	\$ 4,226,159	\$ 3,437,844	22.9%	\$ 1,574,069	168.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 181,258	\$ 239,872	-24.4%	\$ 94,609	91.6%	\$ 970,057	\$ 1,165,294	-16.8%	\$ 520,057	86.5%
Benefits	32,777	37,691	-13.0%	21,133	55.1%	165,019	197,241	-16.3%	150,434	9.7%
Physician Services	459,306	451,544	1.7%	227,644	101.8%	2,120,542	2,323,016	-8.7%	812,983	160.8%
Cost of Drugs Sold	62,058	20,989	195.7%	12,979	378.2%	226,327	102,248	121.4%	92,346	145.1%
Supplies	25,999	56,803	-54.2%	8,645	200.8%	72,042	275,911	-73.9%	70,742	1.8%
Utilities	6,632	5,768	15.0%	5,712	16.1%	28,376	27,106	4.7%	30,301	-6.4%
Repairs and Maintenance	1,362	2,241	-39.2%	554	145.8%	7,061	11,205	-37.0%	5,033	40.3%
Leases and Rentals	1,048	4,477	-76.6%	474	121.2%	7,859	22,385	-64.9%	2,370	231.6%
Other Expense	1,000	1,352	-26.0%	1,000	0.0%	5,000	9,036	-44.7%	5,000	0.0%
TOTAL OPERATING EXPENSES	\$ 771,440	\$ 820,737	-6.0%	\$ 372,749	107.0%	\$ 3,602,285	\$ 4,133,442	-12.9%	\$ 1,689,266	113.2%
Depreciation/Amortization	\$ 24,947	\$ 22,725	9.8%	\$ 23,413	6.6%	\$ 124,784	\$ 118,022	5.7%	\$ 116,898	6.7%
TOTAL OPERATING COSTS	\$ 796,388	\$ 843,462	-5.6%	\$ 396,162	101.0%	\$ 3,727,068	\$ 4,251,464	-12.3%	\$ 1,806,165	106.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 246,258	\$ (135,661)	-281.5%	\$ (64,286)	-483.1%	\$ 499,091	\$ (813,620)	-161.3%	\$ (232,095)	-315.0%
Operating Margin	23.62%	-19.17%	-223.2%	-19.37%	-221.9%	11.81%	-23.67%	-149.9%	-14.74%	-180.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	4,056	4,034	0.5%	2,121	91.2%	18,514	19,597	-5.5%	9,617	92.5%
Average Revenue per Office Visit	458.80	413.14	11.1%	310.48	47.8%	431.81	412.80	4.6%	311.32	38.7%
Hospital FTE's (Salaries and Wages)	44.5	59.0	-24.6%	25.3	76.2%	45.9	54.7	-16.1%	25.7	78.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 161,236	\$ 198,528	-18.8%	\$ 208,513	-22.7%	\$ 733,829	\$ 967,650	-24.2%	\$ 988,239	-25.7%
TOTAL PATIENT REVENUE	\$ 161,236	\$ 198,528	-18.8%	\$ 208,513	-22.7%	\$ 733,829	\$ 967,650	-24.2%	\$ 988,239	-25.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 58,588	\$ 107,591	-45.5%	\$ 119,601	-51.0%	\$ 337,320	\$ 524,415	-35.7%	\$ 532,561	-36.7%
Self Pay Adjustments	35,912	24,870	44.4%	30,318	18.5%	93,213	121,425	-23.2%	151,799	-38.6%
Bad Debts	10,974	(14,248)	-177.0%	(11,309)	-197.0%	33,543	(69,447)	-148.3%	(28,734)	-216.7%
TOTAL REVENUE DEDUCTIONS	\$ 105,473	\$ 118,213	-10.8%	\$ 138,610	-23.9%	\$ 464,077	\$ 576,393	-19.5%	\$ 655,626	-29.2%
	65.4%	59.5%		66.5%		63.2%	59.6%		66.3%	
NET PATIENT REVENUE	\$ 55,763	\$ 80,315	-30.6%	\$ 69,904	-20.2%	\$ 269,752	\$ 391,257	-31.1%	\$ 332,613	-18.9%
OTHER REVENUE										
FHC Other Revenue	\$ 37,713	\$ 18,570	0.0%	\$ 81,763	-53.9%	\$ 192,089	\$ 92,850	0.0%	\$ 492,075	-61.0%
TOTAL OTHER REVENUE	\$ 37,713	\$ 18,570	103.1%	\$ 81,763	-53.9%	\$ 192,089	\$ 92,850	106.9%	\$ 492,075	-61.0%
NET OPERATING REVENUE	\$ 93,476	\$ 98,885	-5.5%	\$ 151,667	-38.4%	\$ 461,841	\$ 484,107	-4.6%	\$ 824,687	-44.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 50,129	\$ 64,399	-22.2%	\$ 75,248	-33.4%	\$ 298,094	\$ 313,890	-5.0%	\$ 380,730	-21.7%
Benefits	9,065	10,119	-10.4%	16,809	-46.1%	50,595	53,130	-4.8%	110,132	-54.1%
Physician Services	66,102	65,850	0.4%	105,137	-37.1%	285,841	329,250	-13.2%	488,627	-41.5%
Cost of Drugs Sold	18,188	3,720	388.9%	2,680	578.6%	31,966	18,131	76.3%	23,642	35.2%
Supplies	10,603	7,394	43.4%	2,959	258.3%	21,698	36,172	-40.0%	15,599	39.1%
Utilities	3,128	2,490	25.6%	3,514	-11.0%	13,531	13,981	-3.2%	15,513	-12.8%
Repairs and Maintenance	527	2,028	-74.0%	554	-4.9%	3,642	10,140	-64.1%	3,333	9.3%
Leases and Rentals	1,008	537	87.7%	474	112.7%	3,175	2,685	18.2%	2,370	34.0%
Other Expense	1,000	1,227	-18.5%	1,000	0.0%	5,000	8,411	-40.6%	5,000	0.0%
TOTAL OPERATING EXPENSES	\$ 159,749	\$ 157,764	1.3%	\$ 208,375	-23.3%	\$ 713,543	\$ 785,790	-9.2%	\$ 1,044,947	-31.7%
Depreciation/Amortization	\$ 4,048	\$ 2,641	53.3%	\$ 2,560	58.1%	\$ 20,288	\$ 13,567	49.5%	\$ 12,630	60.6%
TOTAL OPERATING COSTS	\$ 163,798	\$ 160,405	2.1%	\$ 210,935	-22.3%	\$ 733,831	\$ 799,357	-8.2%	\$ 1,057,577	-30.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (70,322)	\$ (61,520)	-14.3%	\$ (59,268)	-18.6%	\$ (271,989)	\$ (315,250)	13.7%	\$ (232,889)	16.8%
Operating Margin	-75.23%	-62.21%	20.9%	-39.08%	92.5%	-58.89%	-65.12%	-9.6%	-28.24%	108.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	550	715	-23.1%	746	-26.3%	2,616	3,485	-24.9%	3,490	-25.0%
Average Revenue per Office Visit	293.16	277.66	5.6%	279.51	4.9%	280.52	277.66	1.0%	283.16	-0.9%
Hospital FTE's (Salaries and Wages)	9.0	14.0	-35.6%	11.8	-23.4%	11.2	13.0	-13.9%	11.6	-3.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 233,200	\$ 206,349	13.0%	\$ 189,096	23.3%	\$ 1,020,529	\$ 1,005,237	1.5%	\$ 950,436	7.4%
TOTAL PATIENT REVENUE	\$ 233,200	\$ 206,349	13.0%	\$ 189,096	23.3%	\$ 1,020,529	\$ 1,005,237	1.5%	\$ 950,436	7.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 90,336	\$ 114,218	-20.9%	\$ 103,219	-12.5%	\$ 483,369	\$ 556,418	-13.1%	\$ 524,407	-7.8%
Self Pay Adjustments	4,917	18,934	-74.0%	18,904	-74.0%	72,419	92,236	-21.5%	100,912	-28.2%
Bad Debts	5,229	1,487	251.7%	558	837.4%	34,295	7,243	373.5%	8,478	304.5%
TOTAL REVENUE DEDUCTIONS	\$ 100,483	\$ 134,639	-25.4%	\$ 122,681	-18.1%	\$ 590,084	\$ 655,897	-10.0%	\$ 633,797	-6.9%
	43.09%	65.25%		64.88%		57.82%	65.25%		66.68%	
NET PATIENT REVENUE	\$ 132,716	\$ 71,710	85.1%	\$ 66,415	99.8%	\$ 430,446	\$ 349,340	23.2%	\$ 316,639	35.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 132,716	\$ 71,710	85.1%	\$ 66,415	99.8%	\$ 430,446	\$ 349,340	23.2%	\$ 316,639	35.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 19,332	\$ 26,588	-27.3%	\$ 3,193	505.4%	\$ 100,079	\$ 129,525	-22.7%	\$ 45,306	120.9%
Benefits	3,496	4,178	-16.3%	713	390.3%	16,986	21,924	-22.5%	13,105	29.6%
Physician Services	47,589	55,733	-14.6%	31,638	50.4%	236,678	278,665	-15.1%	167,180	41.6%
Cost of Drugs Sold	8,731	3,292	165.2%	392	2129.2%	16,704	16,035	4.2%	15,645	6.8%
Supplies	861	3,176	-72.9%	3,446	-75.0%	6,758	15,521	-56.5%	23,043	-70.7%
Utilities	3,505	3,278	6.9%	2,198	59.5%	14,845	13,125	13.1%	14,787	0.4%
Repairs and Maintenance	-	213	-100.0%	-	100.0%	-	1,065	-100.0%	1,700	-100.0%
Leases and Rentals	40	-	0.0%	-	0.0%	200	-	0.0%	-	0.0%
Other Expense	-	125	-100.0%	-	0.0%	-	625	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 83,553	\$ 96,583	-13.5%	\$ 41,580	100.9%	\$ 392,251	\$ 476,485	-17.7%	\$ 280,766	39.7%
Depreciation/Amortization	\$ 20,824	\$ 19,924	4.5%	\$ 20,779	0.2%	\$ 104,122	\$ 103,634	0.5%	\$ 103,894	0.2%
TOTAL OPERATING COSTS	\$ 104,378	\$ 116,507	-10.4%	\$ 62,359	67.4%	\$ 496,373	\$ 580,119	-14.4%	\$ 384,660	29.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 28,339	\$ (44,797)	-163.3%	\$ 4,056	598.6%	\$ (65,927)	\$ (230,779)	-71.4%	\$ (68,021)	-3.1%
Operating Margin	21.35%	-62.47%	-134.2%	6.11%	249.6%	-15.32%	-66.06%	-76.8%	-21.48%	-28.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	678	685	-1.0%	632	7.3%	3,255	3,337	-2.5%		0.0%
Average Revenue per Office Visit	343.95	301.24	14.2%	299.20	15.0%	313.53	301.24	4.1%	303.27	3.4%
Hospital FTE's (Salaries and Wages)	6.6	7.6	-13.4%	5.5	18.2%	6.8	7.0	-3.7%	6.5	4.6%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 470,302	\$ 274,053	71.6%	\$ 260,919	80.2%	\$ 1,882,167	\$ 1,334,929	41.0%	\$ 1,055,300	78.4%
TOTAL PATIENT REVENUE	\$ 470,302	\$ 274,053	71.6%	\$ 260,919	80.2%	\$ 1,882,167	\$ 1,334,929	41.0%	\$ 1,055,300	78.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 244,892	\$ 149,429	63.9%	\$ 143,287	70.9%	\$ 955,810	\$ 727,878	31.3%	\$ 585,270	63.3%
Self Pay Adjustments	7,751	12,625	-38.6%	17,322	-55.3%	34,815	61,497	-43.4%	95,651	-63.6%
Bad Debts	11,337	(6,632)	-271.0%	(13,484)	-184.1%	49,482	(32,304)	-253.2%	(58,364)	-184.8%
TOTAL REVENUE DEDUCTIONS	\$ 263,980	\$ 155,422	69.8%	\$ 147,125	79.4%	\$ 1,040,107	\$ 757,071	37.4%	\$ 622,557	67.1%
	56.13%	56.71%		56.39%		55.26%	56.71%		58.99%	
NET PATIENT REVENUE	\$ 206,322	\$ 118,631	73.9%	\$ 113,794	81.3%	\$ 842,060	\$ 577,858	45.7%	\$ 432,743	94.6%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 206,322	\$ 118,631	73.9%	\$ 113,794	81.3%	\$ 842,060	\$ 577,858	45.7%	\$ 432,743	94.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 29,745	\$ 35,581	-16.4%	\$ 16,167	84.0%	\$ 157,613	\$ 173,316	-9.1%	\$ 94,021	67.6%
Benefits	5,379	5,591	-3.8%	3,611	49.0%	26,752	29,336	-8.8%	27,197	-1.6%
Physician Services	63,287	59,458	6.4%	90,868	-30.4%	298,035	297,290	0.3%	157,176	89.6%
Cost of Drugs Sold	26,851	13,977	92.1%	9,907	171.0%	97,756	68,082	43.6%	53,059	84.2%
Supplies	2,595	5,297	-51.0%	2,239	15.9%	10,904	25,851	-57.8%	32,101	-66.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 127,856	\$ 119,904	6.6%	\$ 122,793	4.1%	\$ 591,060	\$ 593,875	-0.5%	\$ 363,553	62.6%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 374	\$ 375	-0.2%	\$ 374	0.0%
TOTAL OPERATING COSTS	\$ 127,931	\$ 119,979	6.6%	\$ 122,868	4.1%	\$ 591,434	\$ 594,250	-0.5%	\$ 363,928	62.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 78,390	\$ (1,348)	-5915.3%	\$ (9,074)	-963.9%	\$ 250,625	\$ (16,392)	-1628.9%	\$ 68,815	264.2%
Operating Margin	37.99%	-1.14%	-3443.7%	-7.97%	-576.5%	29.76%	-2.84%	-1149.2%	15.90%	87.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,061	760	39.6%	743	42.8%	4,525	3,702	22.2%		0.0%
Average Revenue per Office Visit	443.26	360.60	22.9%	351.17	26.2%	415.95	360.60	15.4%	352.59	18.0%
Hospital FTE's (Salaries and Wages)	9.2	10.3	-11.5%	8.0	14.9%	9.0	9.6	-6.0%	7.6	18.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 996,155	\$ 987,669	0.9%	\$ -	100.0%	\$ 4,358,045	\$ 4,781,817	-8.9%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 996,155	\$ 987,669	0.9%	\$ -	100.0%	\$ 4,358,045	\$ 4,781,817	-8.9%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 345,818	\$ 451,728	-23.4%	\$ -	100.0%	\$ 1,721,760	\$ 2,187,048	-21.3%	\$ -	100.0%
Self Pay Adjustments	13,011	48,145	-73.0%	-	100.0%	43,222	233,095	-81.5%	-	100.0%
Bad Debts	27,195	69,221	-60.7%	-	100.0%	101,251	335,135	-69.8%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 386,024	\$ 569,094	-32.2%	\$ -	100.0%	\$ 1,866,232	\$ 2,755,278	-32.3%	\$ -	100.0%
	38.75%	57.62%		0.00%		42.82%	57.62%		0.00%	
NET PATIENT REVENUE	\$ 610,131	\$ 418,575	45.8%	\$ -	100.0%	\$ 2,491,812	\$ 2,026,539	23.0%	\$ -	100.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 610,131	\$ 418,575	45.8%	\$ -	100.0%	\$ 2,491,812	\$ 2,026,539	23.0%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 82,052	\$ 113,304	-27.6%	\$ -	100.0%	\$ 414,271	\$ 548,563	-24.5%	\$ -	100.0%
Benefits	14,837	17,803	-16.7%	-	100.0%	70,686	92,851	-23.9%	-	100.0%
Physician Services	282,328	270,503	4.4%	-	100.0%	1,299,987	1,417,811	-8.3%	-	100.0%
Cost of Drugs Sold	8,288	-	0.0%	-	100.0%	79,901	-	100.0%	-	100.0%
Supplies	11,941	40,936	-70.8%	-	100.0%	32,682	198,367	-83.5%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	835	-	0.0%	-	100.0%	3,419	-	0.0%	-	100.0%
Leases and Rentals	-	3,940	-100.0%	-	0.0%	4,484	19,700	-77.2%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 400,281	\$ 446,486	-10.3%	\$ -	100.0%	\$ 1,905,431	\$ 2,277,292	-16.3%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ 85	-100.0%	\$ -	100.0%	\$ -	\$ 446	-100.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 400,281	\$ 446,571	-10.4%	\$ -	100.0%	\$ 1,905,431	\$ 2,277,738	-16.3%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 209,850	\$ (27,996)	-849.6%	\$ -	100.0%	\$ 586,382	\$ (251,199)	-333.4%	\$ -	100.0%
Operating Margin	34.39%	-6.69%	-614.2%	0.00%	100.0%	23.53%	-12.40%	-289.8%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,767	1,874	-5.7%	-	0.0%	8,118	9,073	-10.5%	-	0.0%
Average Revenue per Office Visit	563.76	527.04	7.0%	-	0.0%	536.84	527.04	1.9%	-	0.0%
Hospital FTE's (Salaries and Wages)	19.8	27.1	-27.0%	-	0.0%	18.9	25.1	-24.6%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
FEBRUARY 2024**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 60,704	\$ 64,024	\$ (324)	\$ 60,021	\$ 184,425	9.9%	\$ 245,553	\$ 258,115	\$ (256)	\$ 269,548	\$ 772,960	9.7%
Medicaid	19,416	34,333	329,433	341,784	724,965	39.0%	122,283	178,344	1,288,703	1,543,506	3,132,836	39.2%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	25,067	75,503	122,800	542,820	766,190	41.2%	125,887	297,982	508,175	2,317,697	3,249,741	40.6%
Self Pay	55,595	50,062	13,907	33,183	152,747	8.2%	239,277	243,187	71,044	149,394	702,901	8.8%
Other	455	9,279	4,487	18,347	32,567	1.8%	829	42,902	14,501	77,901	136,132	1.7%
Total	\$ 161,236	\$ 233,200	\$ 470,302	\$ 996,155	#####	100.0%	\$ 733,829	\$ 1,020,529	\$ 1,882,167	\$ 4,358,045	\$ 7,994,570	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 13,602	\$ 19,709	\$ -	\$ 6,486	\$ 39,797	6.7%	\$ 91,394	\$ 93,629	\$ -	\$ 31,556	\$ 216,579	9.5%
Medicaid	8,806	13,077	139,173	\$ 115,426	276,482	46.9%	57,314	72,069	495,900	256,179	881,461	38.7%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	8,428	26,778	44,422	\$ 117,147	196,774	33.4%	49,170	110,994	182,891	506,555	849,610	37.3%
Self Pay	4,320	4,584	4,690	\$ 52,097	65,691	11.1%	25,034	30,074	23,902	222,798	301,809	13.2%
Other	94	4,307	1,864	\$ 4,844	11,108	1.9%	364	13,149	4,345	12,902	30,760	1.3%
Total	\$ 35,249	\$ 68,455	\$ 190,149	\$ 296,000	\$ 589,853	100.0%	\$ 223,276	\$ 319,915	\$ 707,038	\$ 1,029,989	\$ 2,280,219	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
FEBRUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,704	37.6%	\$ 59,851	28.8%	\$ 245,553	33.4%	253,231	25.6%
Medicaid	19,416	12.0%	50,969	24.4%	122,283	16.7%	262,064	26.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,067	15.5%	29,767	14.3%	125,887	17.2%	151,790	15.4%
Self Pay	55,595	34.5%	59,722	28.6%	239,277	32.6%	288,467	29.2%
Other	455	0.3%	8,205	3.9%	829	0.1%	32,688	3.3%
TOTAL	\$ 161,236	99.9%	\$ 208,513	100.0%	\$ 733,829	100.0%	988,240	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	13,602	38.5%	\$ 23,858	34.5%	\$ 91,394	40.9%	120,407	32.2%
Medicaid	8,806	25.0%	22,775	32.9%	57,314	25.7%	129,029	34.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,428	23.9%	8,686	12.6%	49,170	22.0%	57,422	15.4%
Self Pay	4,320	12.3%	12,476	18.0%	25,034	11.2%	61,382	16.4%
Other	94	0.3%	1,399	2.0%	364	0.2%	5,588	1.5%
TOTAL	\$ 35,249	100.0%	\$ 69,194	100.0%	\$ 223,276	100.0%	373,828	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
FEBRUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 64,024	27.5%	\$ 37,633	19.9%	\$ 258,115	25.3%	\$ 199,610	21.0%
Medicaid	34,333	14.7%	\$ 45,420	24.0%	178,344	17.5%	263,398	27.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	75,503	32.4%	\$ 56,102	29.7%	297,982	29.1%	244,548	25.7%
Self Pay	50,062	21.5%	\$ 40,360	21.3%	243,187	23.8%	205,853	21.7%
Other	9,279	4.0%	\$ 9,581	5.1%	42,902	4.2%	37,026	3.9%
TOTAL	\$ 233,200	100.1%	\$ 189,096	100.0%	\$ 1,020,529	99.9%	\$ 950,436	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 19,709	28.8%	\$ 18,655	27.0%	\$ 93,629	29.3%	\$ 100,228	26.0%
Medicaid	13,077	19.1%	26,070	37.8%	\$ 72,069	22.5%	133,484	34.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	26,778	39.1%	13,706	19.9%	110,994	34.7%	92,586	24.0%
Self Pay	4,584	6.7%	9,001	13.0%	30,074	9.4%	48,059	12.5%
Other	4,307	6.3%	1,589	2.3%	13,149	4.1%	10,877	2.8%
TOTAL	\$ 68,455	100.0%	\$ 69,020	100.0%	\$ 319,915	100.0%	\$ 385,234	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
FEBRUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ (324)	-0.1%	\$ 528	0.2%	\$ (256)	0.0%	\$ 1,070	0.1%
Medicaid	329,433	70.0%	\$ 178,571	68.4%	1,288,703	68.6%	715,920	67.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	122,800	26.1%	\$ 70,114	26.9%	508,175	27.0%	303,199	28.7%
Self Pay	13,907	3.0%	\$ 7,601	2.9%	71,044	3.8%	19,528	1.9%
Other	4,487	1.0%	\$ 4,106	1.6%	14,501	0.8%	15,583	1.5%
TOTAL	\$ 470,302	100.0%	\$ 260,919	100.0%	\$ 1,882,167	100.2%	\$ 1,055,300	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	139,173	73.1%	94,104	73.9%	495,900	70.1%	387,610	67.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	44,422	23.4%	23,949	18.8%	182,891	25.9%	151,774	26.2%
Self Pay	4,690	2.5%	6,854	5.4%	23,902	3.4%	30,044	5.2%
Other	1,864	1.0%	2,420	1.9%	4,345	0.6%	8,785	1.5%
TOTAL	\$ 190,149	100.0%	\$ 127,327	100.0%	\$ 707,038	100.0%	\$ 578,213	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
FEBRUARY 2024**

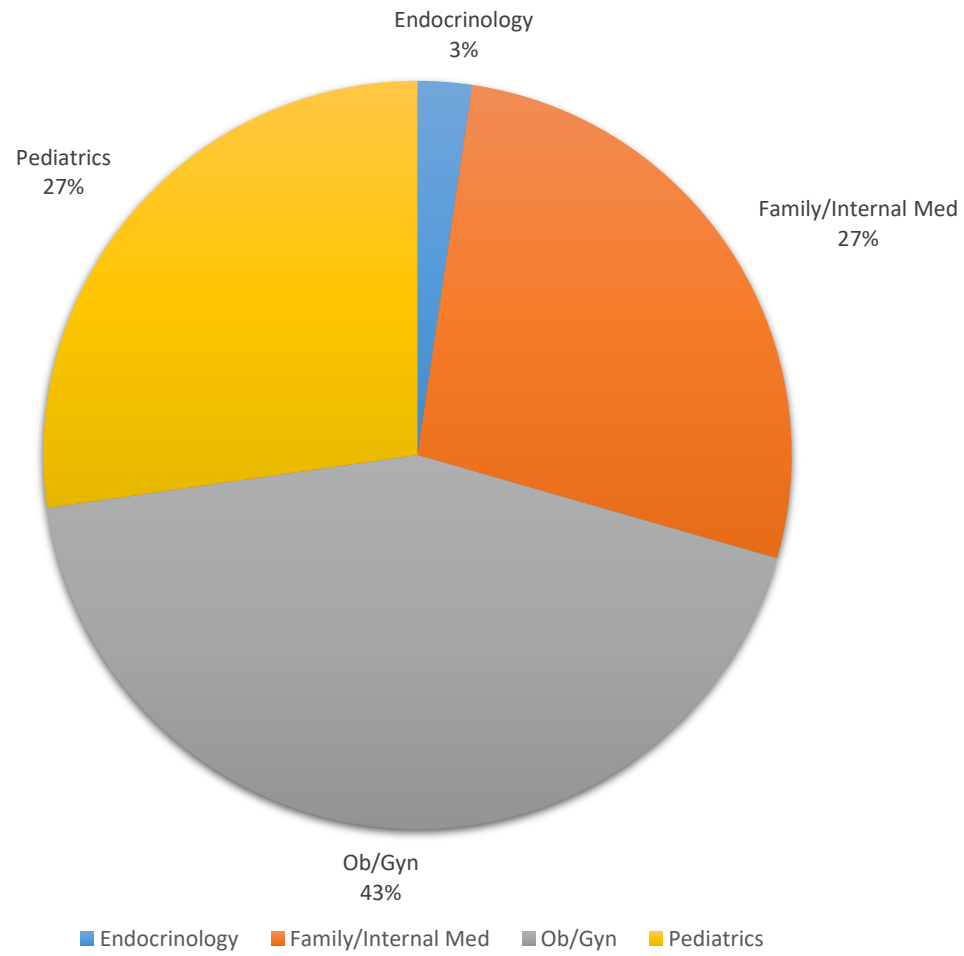
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,021	6.0%	\$ -	0.0%	\$ 269,548	6.2%	\$ -	0.0%
Medicaid	341,784	34.3%	\$ -	0.0%	1,543,506	35.4%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	542,820	54.5%	\$ -	0.0%	2,317,697	53.1%	-	0.0%
Self Pay	33,183	3.3%	\$ -	0.0%	149,394	3.4%	-	0.0%
Other	18,347	1.8%	\$ -	0.0%	77,901	1.8%	-	0.0%
TOTAL	\$ 996,155	99.9%	\$ -	0.0%	\$ 4,358,045	99.9%	\$ -	0.0%

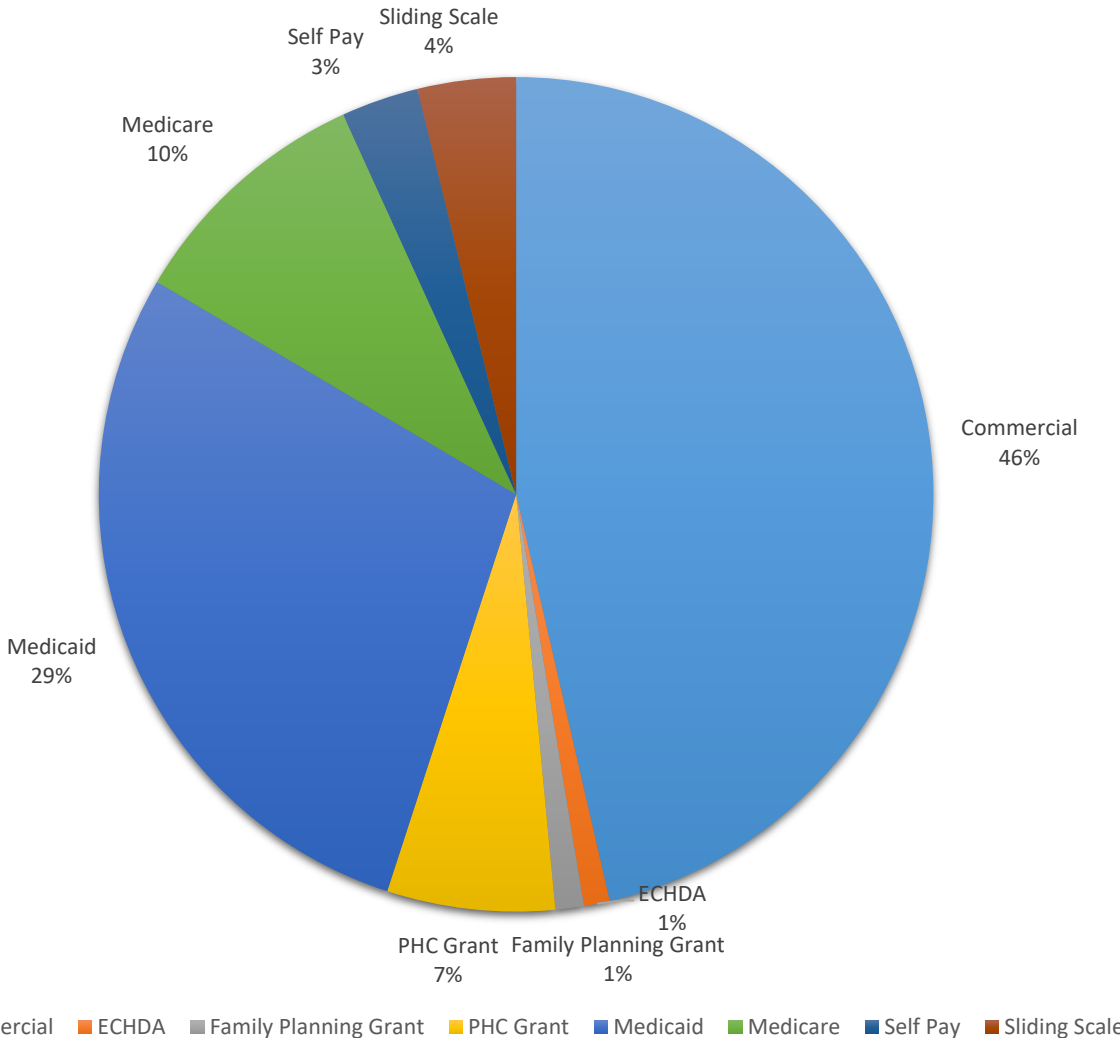
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,486	2.2%	\$ -	0.0%	\$ 31,556	3.1%	\$ -	0.0%
Medicaid	115,426	39.0%	-	0.0%	256,179	24.9%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	117,147	39.6%	-	0.0%	506,555	49.1%	-	0.0%
Self Pay	52,097	17.6%	-	0.0%	222,798	21.6%	-	0.0%
Other	4,844	1.6%	-	0.0%	12,902	1.3%	-	0.0%
TOTAL	\$ 296,000	100.0%	\$ -	0.0%	\$ 1,029,989	100.0%	\$ -	0.0%

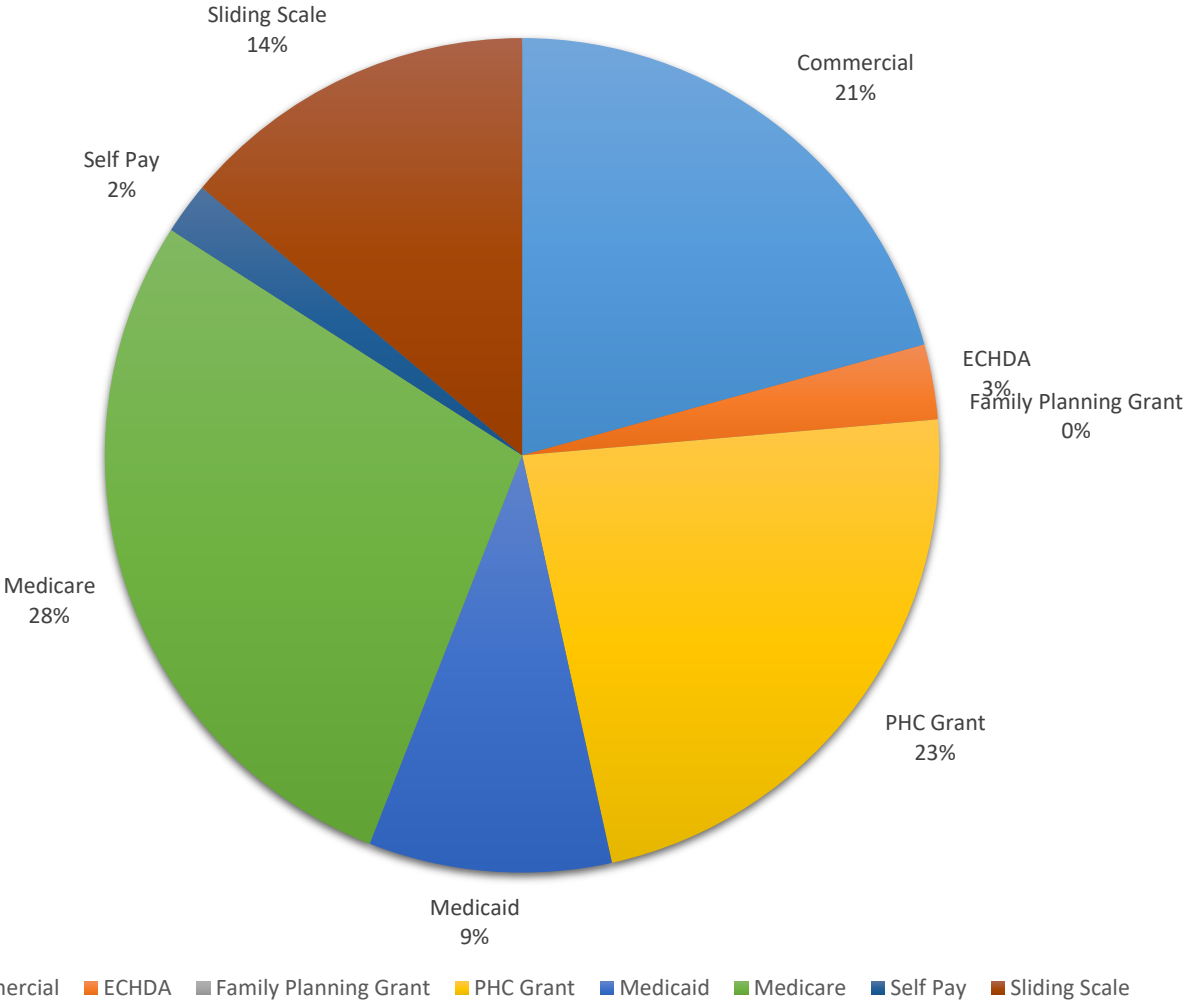
FHC February Visits By Service



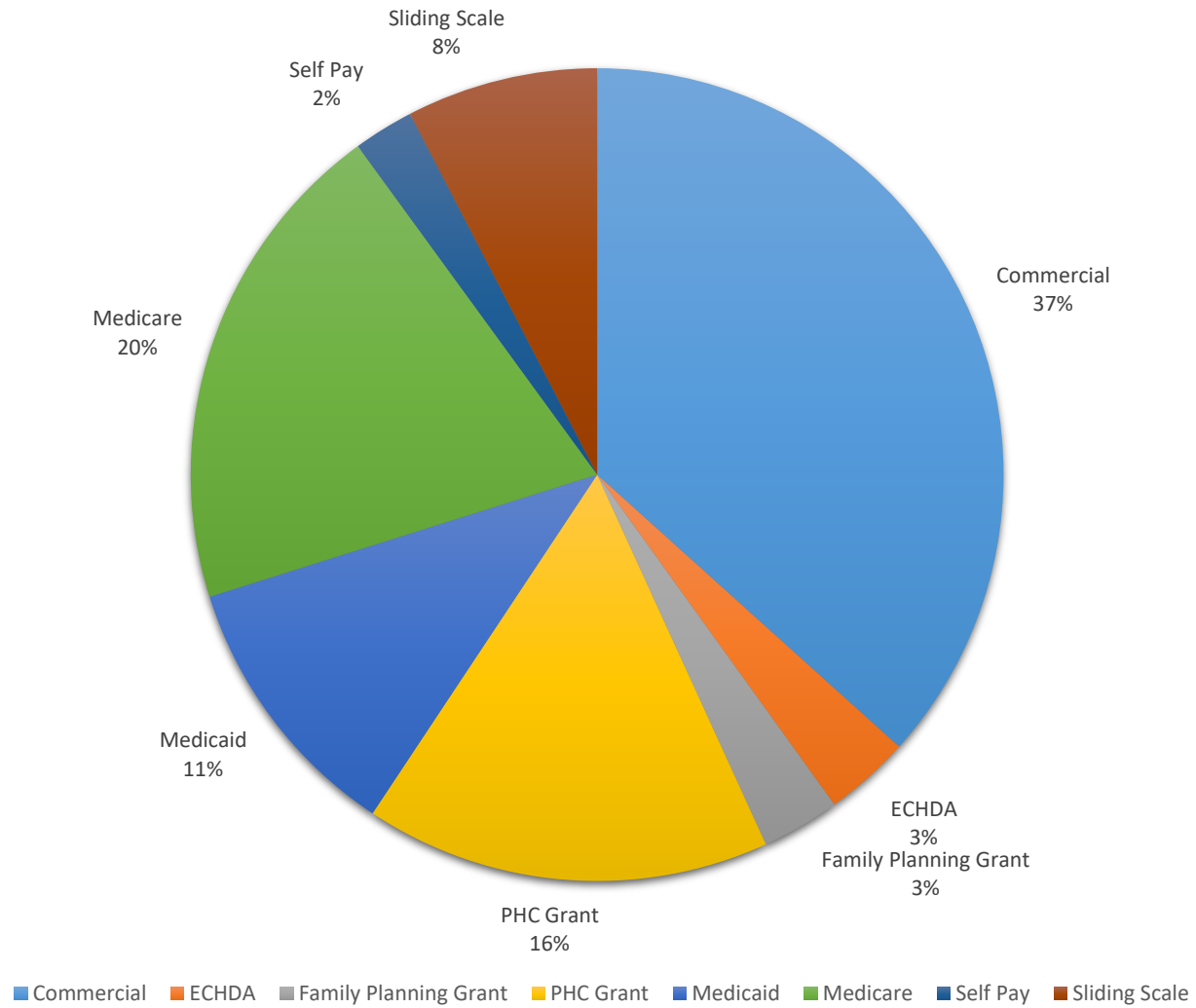
Total FHC February Visits by Financial Class



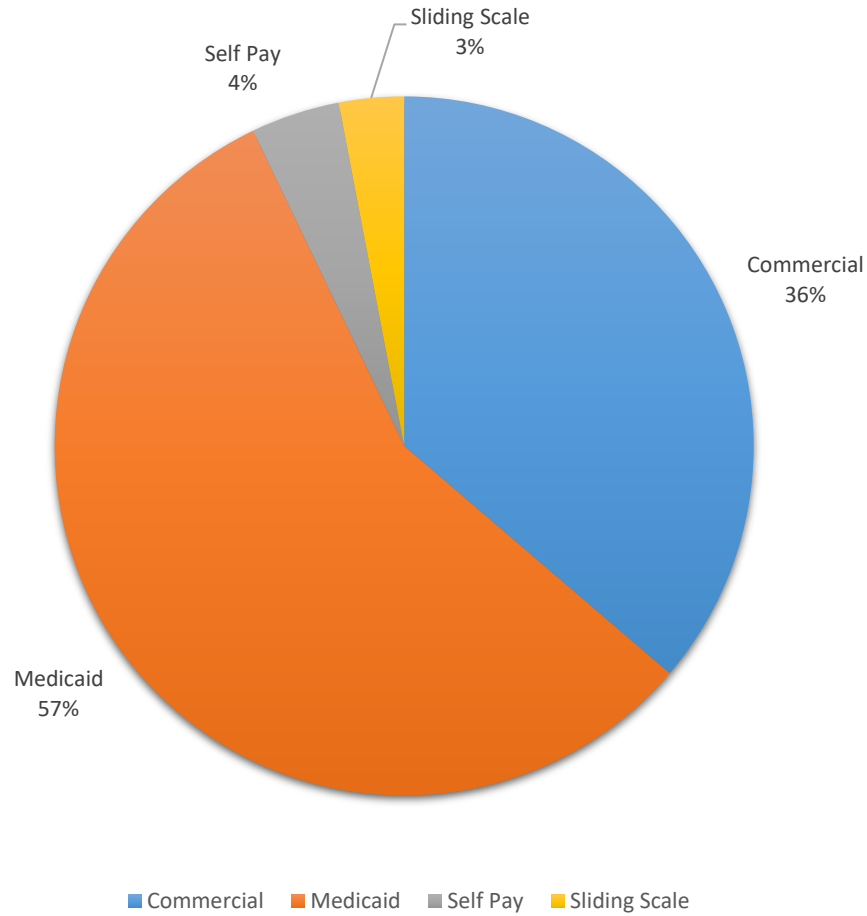
FHC Clements February Visits by Financial Class



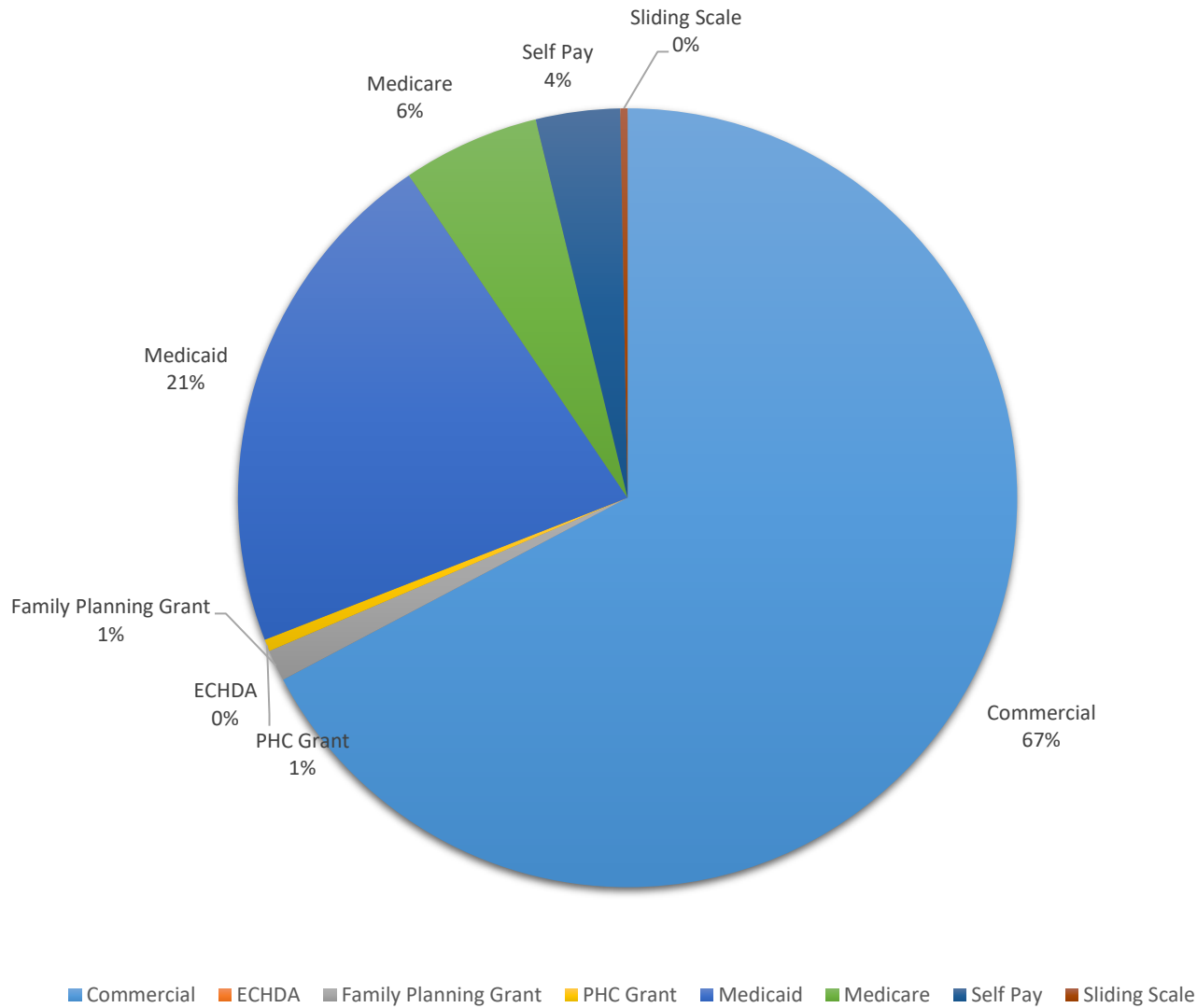
FHC West University February Visits by Financial Class



Healthy Kids Clinic February Visits by Financial Class



Womens Clinic February Visits by Financial Class



FHC Executive Director's Report-April 2024

- **Staffing Update:**
 - **Women's Clinic**-The Women's Clinic is currently in search an Ultrasound Tech, RN, and Medical Assistant.
 - **Family Health Clinic**-FHC West University is currently searching for an LVN. FHC Clements is in search of a Registration/Scheduling Coordinator and a Medical Assistant.

- **Provider Update:**
 - **West University**-We are currently searching for an additional physician for our West University location. Merritt Hawkins is assisting in the search.
 - **Women's Clinic**- Both Merritt Hawkins and Curative are assisting with the search to recruit another physician for the Women's Clinic.
 - **Clements**-We are currently searching for a nurse practitioner or physician assistant for our Clements location.

- **HRSA FQHC Look A Like Redesignation:** The Family Health Clinic received notice confirming the approval of its triennial FQHC Look A Like redesignation. The current designation period now runs through March 31, 2027.
- **Spendmend 340B Review:** The Family Health Clinic will be working with Spendmend on its annual review of 340B policies and procedures. The review will take place March 20-21, 2024.
- **Family Planning Program Review:** The Texas Department of Health and Human Services conducted a desk review of the Family Planning Program grant on February 12, 2024. The review went well, there were no findings regarding questionable costs. The review did include three minor findings with follow up responses due back to TDHHS by April 4, 2024.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,152	1,096	5.1%	965	19.4%	5,807	5,340	8.7%	5,285	9.9%
Neonatal ICU (NICU)	21	27	-22.2%	27	-22.2%	105	130	-19.2%	138	-23.9%
Total Admissions	1,173	1,123	4.5%	992	18.2%	5,912	5,470	8.1%	5,423	9.0%
<u>Patient Days</u>										
Adult & Pediatric	4,354	4,322	0.7%	3,801	14.5%	21,985	21,058	4.4%	20,735	6.0%
ICU	397	444	-10.6%	401	-1.0%	2,219	2,163	2.6%	2,246	-1.2%
CCU	407	407	0.0%	380	7.1%	2,212	1,983	11.5%	2,045	8.2%
NICU	309	433	-28.6%	362	-14.6%	1,467	2,087	-29.7%	2,254	-34.9%
Total Patient Days	5,467	5,606	-2.5%	4,944	10.6%	27,883	27,291	2.2%	27,280	2.2%
Observation (Obs) Days	637	525	21.3%	450	41.6%	3,092	2,557	20.9%	1,689	83.1%
Nursery Days	304	263	15.6%	233	30.5%	1,519	1,282	18.5%	1,396	8.8%
Total Occupied Beds / Bassinets	6,408	6,394	0.2%	5,627	13.9%	32,494	31,130	4.4%	30,365	7.0%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.48	4.72	-5.1%	4.75	-5.7%	4.55	4.72	-3.6%	4.74	-3.9%
NICU	14.71	16.04	-8.2%	13.41	9.7%	13.97	16.05	-13.0%	16.33	-14.5%
Total ALOS	4.66	4.99	-6.6%	4.98	-6.5%	4.72	4.99	-5.5%	5.03	-6.2%
Acute / Adult & Pediatric w/o OB	5.24			5.77	-9.1%	5.32			5.81	-8.4%
Average Daily Census	188.5	193.3	-2.5%	176.6	6.8%	183.4	179.5	2.2%	180.7	1.5%
Hospital Case Mix Index (CMI)	1.7076	1.7500	-2.4%	1.8459	-7.5%	1.6990	1.7500	-2.9%	1.7311	-1.9%
CMI Adjusted LOS	2.73	2.85	-4.3%	2.70	1.1%	2.78	2.85	-2.6%	2.91	-4.5%
<u>Medicare</u>										
Admissions	464	425	9.2%	380	22.1%	2,319	2,066	12.2%	1,981	17.1%
Patient Days	2,392	2,388	0.2%	2,166	10.4%	12,612	11,597	8.8%	11,259	12.0%
Average Length of Stay	5.16	5.62	-8.3%	5.70	-9.6%	5.44	5.61	-3.1%	5.68	-4.3%
Case Mix Index	1.8423	2.0200	-8.8%	2.1202	-13.1%	1.9702	2.0200	-2.5%	2.0014	-1.6%
<u>Medicaid</u>										
Admissions	113	142	-20.4%	148	-23.6%	622	694	-10.4%	756	-17.7%
Patient Days	473	674	-29.8%	690	-31.4%	2,449	3,295	-25.7%	3,566	-31.3%
Average Length of Stay	4.19	4.75	-11.8%	4.66	-10.2%	3.94	4.75	-17.1%	4.72	-16.5%
Case Mix Index	1.2137	1.1800	2.9%	1.3086	-7.3%	1.1074	1.1800	-6.2%	1.1483	-3.6%
<u>Commercial</u>										
Admissions	393	309	27.2%	284	38.4%	1,855	1,507	23.1%	1,463	26.8%
Patient Days	1,708	1,387	23.1%	1,249	36.7%	7,816	6,765	15.5%	6,758	15.7%
Average Length of Stay	4.35	4.49	-3.2%	4.40	-1.2%	4.21	4.49	-6.1%	4.62	-8.8%
Case Mix Index	1.7380	1.7000	2.2%	1.8171	-4.4%	1.6146	1.7000	-5.0%	1.6976	-4.9%
<u>Self Pay</u>										
Admissions	178	213	-16.4%	151	17.9%	978	1,037	-5.7%	1,047	-6.6%
Patient Days	771	965	-20.1%	705	9.4%	4,309	4,697	-8.3%	4,705	-8.4%
Average Length of Stay	4.33	4.53	-4.4%	4.67	-7.2%	4.41	4.53	-2.7%	4.49	-2.0%
Case Mix Index	1.5985	1.5800	1.2%	1.4874	7.5%	1.5412	1.5800	-2.5%	1.5629	-1.4%
<u>All Other</u>										
Admissions	25	34	-26.5%	29	-13.8%	138	166	-16.9%	176	-21.6%
Patient Days	123	192	-35.9%	134	-8.2%	697	939	-25.8%	992	-29.7%
Average Length of Stay	4.92	5.65	-12.9%	4.62	6.5%	5.05	5.66	-10.7%	5.64	-10.4%
Case Mix Index	1.9085	2.2500	-15.2%	2.7338	-30.2%	1.9897	2.2500	-11.6%	2.3516	-15.4%
<u>Radiology</u>										
InPatient	4,681	4,304	8.8%	4,071	15.0%	23,586	20,958	12.5%	20,796	13.4%
OutPatient	8,181	8,634	-5.2%	7,394	10.6%	40,644	42,069	-3.4%	36,993	9.9%
<u>Cath Lab</u>										
InPatient	629	640	-1.7%	506	24.3%	3,312	3,118	6.2%	2,984	11.0%
OutPatient	640	494	29.6%	429	49.2%	2,556	2,406	6.2%	2,417	5.8%
<u>Laboratory</u>										
InPatient	78,493	75,272	4.3%	68,834	14.0%	398,878	366,431	8.9%	367,752	8.5%
OutPatient	73,311	71,559	2.4%	64,617	13.5%	350,478	348,652	0.5%	325,714	7.6%
<u>Other</u>										
Deliveries	175	181	-3.3%	172	1.7%	913	881	3.6%	961	-5.0%
<u>Surgical Cases</u>										
InPatient	207	260	-20.4%	211	-1.9%	1,105	1,266	-12.7%	1,156	-4.4%
OutPatient	489	587	-16.7%	506	-3.4%	2,504	2,862	-12.5%	2,584	-3.1%
Total Surgical Cases	696	847	-17.8%	717	-2.9%	3,609	4,128	-12.6%	3,740	-3.5%
<u>GI Procedures (Endo)</u>										
InPatient	160	150	6.7%	118	35.6%	712	731	-2.6%	610	16.7%
OutPatient	200	304	-34.2%	202	-1.0%	962	1,482	-35.1%	894	7.6%
Total GI Procedures	360	454	-20.7%	320	12.5%	1,674	2,213	-24.4%	1,504	11.3%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2024**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	5,579	5,146	8.4%	4,671	19.4%	27,184	25,071	8.4%	26,260	3.5%
Observation Days	637	525	21.3%	450	41.6%	3,092	2,557	20.9%	1,689	83.1%
Other O/P Occasions of Service	20,968	21,511	-2.5%	19,252	8.9%	103,244	104,804	-1.5%	99,124	4.2%
Total O/P Occasions of Svc.	27,184	27,182	0.0%	24,373	11.5%	133,520	132,432	0.8%	127,073	5.1%
Hospital Operations										
Manhours Paid	272,628	278,665	-2.2%	247,426	10.2%	1,411,021	1,362,389	3.6%	1,343,982	5.0%
FTE's	1,645.2	1,681.6	-2.2%	1,546.4	6.4%	1,624.5	1,568.5	3.6%	1,557.6	4.3%
Adjusted Patient Days	10,802	11,172	-3.3%	9,696	11.4%	53,501	54,397	-1.6%	51,660	3.6%
Hours / Adjusted Patient Day	25.24	24.94	1.2%	25.52	-1.1%	26.37	25.05	5.3%	26.02	1.4%
Occupancy - Actual Beds	54.0%	55.4%	-2.5%	49.6%	8.9%	52.6%	51.4%	2.2%	51.8%	1.5%
FTE's / Adjusted Occupied Bed	4.4	4.4	1.2%	4.5	-1.1%	4.6	4.4	5.3%	4.6	1.4%
Family Health Clinic - Clements										
Total Medical Visits	550	715	-23.1%	746	-26.3%	2,616	3,485	-24.9%	3,490	-25.0%
Manhours Paid	1,492	2,317	-35.6%	1,880	-20.6%	9,718	11,291	-13.9%	10,032	-3.1%
FTE's	9.0	14.0	-35.6%	11.8	-23.4%	11.2	13.0	-13.9%	11.6	-3.8%
Family Health Clinic - West University										
Total Medical Visits	678	685	-1.0%	632	7.3%	3,255	3,337	-2.5%	3,134	3.9%
Manhours Paid	1,086	1,254	-13.4%	887	22.4%	5,882	6,111	-3.7%	5,588	5.3%
FTE's	6.6	7.6	-13.4%	5.5	18.2%	6.8	7.0	-3.7%	6.5	4.6%
Family Health Clinic - JBS										
Total Medical Visits	1,061	760	39.6%	743	42.8%	4,525	3,702	22.2%	2,993	51.2%
Manhours Paid	1,518	1,715	-11.5%	1,276	19.0%	7,855	8,353	-6.0%	6,567	19.6%
FTE's	9.2	10.3	-11.5%	8.0	14.9%	9.0	9.6	-6.0%	7.6	18.8%
Family Health Clinic - Womens										
Total Medical Visits	1,767	1,874	-5.7%	-	0.0%	8,118	9,073	-10.5%	-	0.0%
Manhours Paid	3,284	4,499	-27.0%	-	0.0%	16,416	21,783	-24.6%	-	0.0%
FTE's	19.8	27.1	-27.0%	-	0.0%	18.9	25.1	-24.6%	-	0.0%
Total ECHD Operations										
Total Admissions	1,173	1,123	4.5%	992	18.2%	5,912	5,470	8.1%	5,423	9.0%
Total Patient Days	5,467	5,606	-2.5%	4,944	10.6%	27,883	27,291	2.2%	27,280	2.2%
Total Patient and Obs Days	6,104	6,131	-0.4%	5,394	13.2%	30,975	29,848	3.8%	28,969	6.9%
Total FTE's	1,689.7	1,740.6	-2.9%	1,571.7	7.5%	1,670.4	1,623.3	2.9%	1,583.3	5.5%
FTE's / Adjusted Occupied Bed	4.5	4.5	0.4%	4.5	0.0%	4.7	4.5	4.7%	4.6	2.6%
Total Adjusted Patient Days	10,802	11,172	-3.3%	9,696	11.4%	53,501	54,397	-1.6%	51,660	3.6%
Hours / Adjusted Patient Day	25.92	25.82	0.4%	25.94	0.0%	27.12	25.92	4.6%	26.45	2.5%
Outpatient Factor	1.9758	1.9928	-0.9%	1.9612	0.7%	1.9188	1.9932	-3.7%	1.8937	1.3%
Blended O/P Factor	2.1782	2.1980	-0.9%	2.1941	-0.7%	2.1233	2.2158	-4.2%	2.1253	-0.1%
Total Adjusted Admissions	2,318	2,238	3.6%	1,945	19.1%	11,344	10,903	4.0%	10,269	10.5%
Hours / Adjusted Admisssion	119.40	126.88	-5.9%	129.26	-7.6%	126.46	127.32	-0.7%	133.03	-4.9%
FTE's - Hospital Contract	62.7	47.5	32.1%	44.5	40.9%	53.5	44.0	21.5%	45.8	16.7%
FTE's - Mgmt Services	70.1	42.8	63.8%	36.1	93.9%	57.5	42.8	34.5%	40.1	43.5%
Total FTE's (including Contract)	1,822.5	1,830.9	-0.5%	1,652.3	10.3%	1,781.4	1,710.0	4.2%	1,669.2	6.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	4.8	2.9%	4.8	2.5%	5.1	4.8	5.9%	4.9	3.8%
ProCare FTEs	207.0	222.3	-6.9%	212.9	-2.8%	203.4	226.2	-10.1%	217.3	-6.4%
TraumaCare FTEs	9.1	9.8	-6.3%	9.4	-2.9%	9.4	9.7	-3.1%	9.4	-0.2%
Total System FTEs	2,038.6	2,063.0	-1.2%	1,874.6	8.7%	1,994.2	1,945.9	2.5%	1,895.9	5.2%
Urgent Care Visits										
JBS Clinic	1,547	1,625	-4.8%	1,383	11.9%	7,740	7,918	-2.2%	8,629	-10.3%
West University	1,140	1,093	4.3%	862	32.3%	5,562	5,324	4.5%	5,431	2.4%
Total Urgent Care Visits	2,687	2,718	-1.1%	2,245	19.7%	13,302	13,242	0.5%	14,060	-5.4%
Retail Clinic Visits										
Retail Clinic	120	228	-47.4%	212	-43.4%	443	1,474	-69.9%	1,374	-67.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2024**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 19,401,580	\$ 16,567,281	\$ 4,400	\$ -	\$ 2,829,899
Investments	57,927,246	56,460,783	-	-	1,466,463
Patient Accounts Receivable - Gross	253,993,060	247,541,752	29,112,091	2,371,321	(25,032,105)
Less: 3rd Party Allowances	(160,152,137)	(154,534,985)	(16,400,026)	(1,845,686)	12,628,561
Bad Debt Allowance	(53,940,804)	(59,928,158)	(8,542,555)	(400,000)	14,929,910
Net Patient Accounts Receivable	39,900,119	33,078,609	4,169,509	125,635	2,526,366
Taxes Receivable	10,792,555	13,086,087	-	-	(2,293,532)
Accounts Receivable - Other	7,047,892	10,882,264	35,402	-	(3,869,773)
Inventories	10,215,617	9,697,439	477,883	-	40,296
Prepaid Expenses	4,002,863	4,285,500	112,263	37,639	(432,538)
Total Current Assets	149,287,872	144,057,962	4,799,457	163,274	267,179
CAPITAL ASSETS:					
Property and Equipment	514,657,279	512,532,942	399,150	-	1,725,187
Construction in Progress	11,330,461	4,378,451	-	-	6,952,009
	525,987,740	516,911,393	399,150	-	8,677,196
Less: Accumulated Depreciation and Amortization	(366,366,675)	(358,580,014)	(321,730)	-	(7,464,931)
Total Capital Assets	159,621,064	158,331,379	77,420	-	1,212,266
LEASE ASSETS					
Leased Assets	2,337,842	53,343	-	-	2,284,500
Less Accumulated Amortization Lease Assets	(1,516,887)	(4,355)	-	-	(1,512,532)
Total Lease Assets	820,956	48,988	-	-	771,968
SUBSCRIPTION ASSETS					
Subscription Assets	7,429,526	7,429,526	-	-	0
Less Accumulated Amortization Subscription Assets	(2,349,846)	(1,751,574)	-	-	(598,272)
Total Subscription Assets	5,079,680	5,677,953	-	-	(598,272)
LT Lease Receivable	6,958,219	7,245,067	-	-	(286,849)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,340,215	6,192,628	-	-	147,587
Restricted TPC, LLC	1,668,033	1,668,033	-	-	-
Investment in PBBHC	30,997,988	30,997,988	-	-	-
Restricted MCH West Texas Services	2,273,647	2,289,594	-	-	(15,948)
Pension, Deferred Outflows of Resources	19,214,396	19,214,396	-	-	-
Assets whose use is Limited	249,388	-	239,765	-	9,623
TOTAL ASSETS	\$ 382,516,353	\$ 375,728,883	\$ 5,116,641	\$ 163,274	\$ 1,507,554
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,790,000	\$ 2,331,892	\$ -	\$ -	\$ (541,892)
Self-Insurance Liability - Current Portion	3,640,526	3,640,526	-	-	-
Current Portion of Lease Liabilities	545,637	3,492	-	-	542,145
Current Portion of Subscription Liabilities	1,131,082	1,180,800	-	-	(49,718)
Accounts Payable	29,363,064	28,380,319	179,825	(122,858)	925,777
A/R Credit Balances	1,668,112	1,728,310	-	-	(60,198)
Accrued Interest	559,928	126,618	-	-	433,310
Accrued Salaries and Wages	10,246,351	6,721,029	4,737,246	243,053	(1,454,977)
Accrued Compensated Absences	4,648,996	4,623,356	-	-	25,640
Due to Third Party Payors	-	1,085,299	-	-	(1,085,299)
Deferred Revenue	9,886,072	329,369	232,401	-	9,324,302
Total Current Liabilities	63,479,767	50,151,010	5,149,472	120,195	8,179,285
ACCRUED POST RETIREMENT BENEFITS	50,661,500	54,025,950	-	-	(3,364,450)
LESSOR DEFERRED INFLOWS OF RESOURCES	7,845,742	8,144,265	-	-	(298,523)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,422,562	2,422,562	-	-	-
LEASE LIABILITIES	642,344	46,484	-	-	595,860
SUBSCRIPTION LIABILITIES	3,591,409	4,459,894	-	-	(868,485)
LONG-TERM DEBT - Less Current Maturities	30,597,667	30,990,450	-	-	(392,783)
Total Liabilities	159,240,991	150,240,615	5,149,472	120,195	3,730,710
FUND BALANCE	223,275,362	225,488,269	(32,831)	43,079	223,308,192
TOTAL LIABILITIES AND FUND BALANCE	\$ 382,516,353	\$ 375,728,883	\$ 5,116,641	\$ 163,274	\$ 1,507,554

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 53,633,008	\$ 52,994,536	1.2%	\$ 47,925,500	11.9%	\$ 276,990,244	\$ 258,579,029	7.1%	\$ 261,805,368	5.8%
Outpatient Revenue	63,191,473	63,489,702	-0.5%	57,225,855	10.4%	311,149,037	314,390,713	-1.0%	294,620,235	5.6%
TOTAL PATIENT REVENUE	\$ 116,824,481	\$ 116,484,238	0.3%	\$ 105,151,355	11.1%	\$ 588,139,281	\$ 572,969,742	2.6%	\$ 556,425,604	5.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 76,718,005	\$ 73,000,861	5.1%	\$ 69,232,942	10.8%	\$ 382,846,044	\$ 358,361,336	6.8%	\$ 354,811,245	7.9%
Policy Adjustments	1,280,602	1,379,876	-7.2%	713,213	79.6%	6,113,958	7,176,057	-14.8%	8,365,736	-26.9%
Uninsured Discount	6,903,368	11,110,968	-37.9%	8,014,909	-13.9%	40,960,984	54,419,283	-24.7%	55,067,694	-25.6%
Indigent	1,129,210	1,223,529	-7.7%	737,952	53.0%	2,823,566	5,972,183	-52.7%	5,084,480	-44.5%
Provision for Bad Debts	5,990,251	4,341,160	38.0%	4,279,437	40.0%	32,852,811	21,551,672	52.4%	23,302,527	41.0%
TOTAL REVENUE DEDUCTIONS	\$ 92,021,436	\$ 91,056,394	1.1%	\$ 82,978,453	10.9%	\$ 465,597,363	\$ 447,480,531	4.0%	\$ 446,631,682	4.2%
	78.77%	78.17%		78.91%		79.16%	78.10%		80.27%	
OTHER PATIENT REVENUE	24,803,045	25,427,844								
Medicaid Supplemental Payments	\$ 553,424	\$ 1,551,832	-64.3%	\$ 2,094,222	-73.6%	\$ 6,760,752	\$ 7,759,160	-12.9%	\$ 10,499,548	-35.6%
DSRIP/CHIRP	1,376,525	1,116,944	23.2%	(179,464)	-867.0%	7,107,529	5,584,720	27.3%	4,829,843	47.2%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,929,949	\$ 2,668,776	-27.7%	\$ 1,914,758	0.8%	\$ 13,868,282	\$ 13,343,880	3.9%	\$ 15,329,391	-9.5%
NET PATIENT REVENUE	\$ 26,732,994	\$ 28,096,620	-4.9%	\$ 24,087,660	11.0%	\$ 136,410,199	\$ 138,833,091	-1.7%	\$ 125,123,313	9.0%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,969,989	\$ 6,227,361	-4.1%	\$ 6,039,124	-1.1%	\$ 32,032,286	\$ 29,995,390	6.8%	\$ 32,120,123	-0.3%
Other Revenue	1,137,282	1,298,516	-12.4%	891,500	27.6%	7,776,297	6,506,749	19.5%	4,799,535	62.0%
TOTAL OTHER REVENUE	\$ 7,107,271	\$ 7,525,877	-5.6%	\$ 6,930,624	2.5%	\$ 39,808,582	\$ 36,502,139	9.1%	\$ 36,919,658	7.8%
NET OPERATING REVENUE	\$ 33,840,265	\$ 35,622,497	-5.0%	\$ 31,018,284	9.1%	\$ 176,218,782	\$ 175,335,230	0.5%	\$ 162,042,971	8.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 14,600,930	\$ 15,022,178	-2.8%	\$ 13,314,772	9.7%	\$ 74,468,396	\$ 74,163,492	0.4%	\$ 70,454,781	5.7%
Benefits	2,320,066	2,145,084	8.2%	2,534,582	-8.5%	11,178,239	11,070,664	1.0%	16,418,914	-31.9%
Temporary Labor	1,646,158	1,405,373	17.1%	1,134,639	45.1%	8,869,487	6,930,468	28.0%	6,451,361	37.5%
Physician Fees	1,243,574	1,173,902	5.9%	967,143	28.6%	5,710,636	5,869,510	-2.7%	5,653,477	1.0%
Texas Tech Support	955,345	954,677	0.1%	901,123	6.0%	4,816,653	4,773,385	0.9%	4,401,716	9.4%
Purchased Services	4,292,346	4,587,275	-6.4%	4,563,324	-5.9%	23,339,539	22,703,972	2.8%	21,979,373	6.2%
Supplies	6,042,057	6,245,703	-3.3%	5,136,854	17.6%	32,598,881	30,604,747	6.5%	27,958,630	16.6%
Utilities	419,553	251,852	66.6%	332,555	26.2%	1,893,265	1,528,101	23.9%	1,688,578	12.1%
Repairs and Maintenance	807,728	924,310	-12.6%	736,976	9.6%	3,788,663	4,622,223	-18.0%	4,427,510	-14.4%
Leases and Rent	107,448	97,561	10.1%	108,547	-1.0%	542,419	490,239	10.6%	636,087	-14.7%
Insurance	192,503	190,806	0.9%	189,757	1.4%	933,760	954,030	-2.1%	924,394	1.0%
Interest Expense	54,151	92,875	-41.7%	69,815	-22.4%	450,675	465,402	-3.2%	350,074	28.7%
ECHDA	222,670	182,272	22.2%	156,285	42.5%	912,022	911,360	0.1%	962,361	-5.2%
Other Expense	145,203	159,840	-9.2%	109,518	32.6%	881,883	1,596,219	-44.8%	1,275,433	-30.9%
TOTAL OPERATING EXPENSES	\$ 33,049,732	\$ 33,433,708	-1.1%	\$ 30,255,891	9.2%	\$ 170,384,518	\$ 166,683,812	2.2%	\$ 163,582,689	4.2%
Depreciation/Amortization	\$ 2,030,975	\$ 1,823,154	11.4%	\$ 1,764,968	15.1%	\$ 9,933,324	\$ 9,281,169	7.0%	\$ 8,568,402	15.9%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(28,000)	-	0.0%	(114,144)	-75.5%
TOTAL OPERATING COSTS	\$ 35,080,708	\$ 35,256,862	-0.5%	\$ 32,020,859	9.6%	\$ 180,289,842	\$ 175,964,981	2.5%	\$ 172,036,947	4.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,240,442)	\$ 365,635	439.3%	\$ (1,002,575)	-23.7%	\$ (4,071,060)	\$ (629,751)	546.5%	\$ (9,993,977)	-59.3%
Operating Margin	-3.67%	1.03%	-457.1%	-3.23%	13.4%	-2.31%	-0.36%	543.2%	-6.17%	-62.5%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 137,679	\$ 92,032	49.6%	\$ 74,347	85.2%	\$ 812,923	\$ 460,160	76.7%	\$ 392,020	107.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	-	(3,000)	9,100	-133.0%	2,000	-250.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
						6,312,939	9,116,820		(1,075,501)	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,102,764)	\$ 459,487	340.0%	\$ (928,228)	-18.8%	\$ (3,261,137)	\$ (160,491)	-1932.0%	\$ (9,599,956)	66.0%
Unrealized Gain/(Loss) on Investments	\$ 4,133	-	0.0%	\$ (319,801)	-101.3%	\$ 1,032,862	\$ -	0.0%	\$ 440,678	134.4%
Investment in Subsidiaries	5,148	149,961	-96.6%	(7,927)	-164.9%	5,118	749,805	-99.3%	115,045	-95.6%
CHANGE IN NET POSITION	\$ (1,093,483)	\$ 609,448	279.4%	\$ (1,255,956)	12.9%	\$ (2,223,156)	\$ 589,314	477.2%	\$ (9,044,234)	75.4%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 53,633,008	\$ 52,994,536	1.2%	\$ 47,925,500	11.9%	\$ 276,990,244	\$ 258,579,029	7.1%	\$ 261,805,368	5.8%
Outpatient Revenue	52,334,761	52,612,856	-0.5%	46,064,617	13.6%	254,488,529	256,829,092	-0.9%	233,972,195	8.8%
TOTAL PATIENT REVENUE	\$ 105,967,768	\$ 105,607,392	0.3%	\$ 93,990,117	12.7%	\$ 531,478,773	\$ 515,408,121	3.1%	\$ 495,777,564	7.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 71,262,897	\$ 67,426,085	5.7%	\$ 62,643,414	13.8%	\$ 354,067,374	\$ 328,910,244	7.6%	\$ 323,432,744	9.5%
Policy Adjustments	158,987	514,784	-69.1%	207,132	-23.2%	347,560	2,512,549	-86.2%	4,198,915	-91.7%
Uninsured Discount	6,723,979	10,719,215	-37.3%	7,802,777	-13.8%	39,823,305	52,329,666	-23.9%	52,568,710	-24.2%
Indigent Care	1,125,342	1,208,309	-6.9%	724,650	55.3%	2,787,157	5,896,339	-52.7%	5,010,277	-44.4%
Provision for Bad Debts	4,779,552	3,488,353	37.0%	3,620,327	32.0%	26,923,322	17,037,680	58.0%	17,958,388	49.9%
TOTAL REVENUE DEDUCTIONS	\$ 84,050,757	\$ 83,356,746	0.8%	\$ 74,998,300	12.1%	\$ 423,948,719	\$ 406,686,478	4.2%	\$ 403,169,035	5.2%
	79.32%	78.93%		79.79%		79.77%	78.91%		81.32%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 553,424	\$ 1,551,832	-64.3%	\$ 2,094,222	-73.6%	\$ 6,760,752	\$ 7,759,160	-12.9%	\$ 10,499,548	-35.6%
DSRIP/CHIRP	1,376,525	1,116,944	23.2%	(179,464)	-867.0%	7,107,529	5,584,720	27.3%	4,829,843	47.2%
TOTAL OTHER PATIENT REVENUE	\$ 1,929,949	\$ 2,668,776	-27.7%	\$ 1,914,758	0.8%	\$ 13,868,282	\$ 13,343,880	3.9%	\$ 15,329,391	-9.5%
NET PATIENT REVENUE	\$ 23,846,961	\$ 24,919,422	-4.3%	\$ 20,906,574	14.1%	\$ 121,398,337	\$ 122,065,523	-0.5%	\$ 107,937,920	12.5%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,969,989	\$ 6,227,361	-4.1%	\$ 6,039,124	-1.1%	\$ 32,032,286	\$ 29,995,390	6.8%	\$ 32,120,123	-0.3%
Other Revenue	978,248	1,078,274	-9.3%	715,321	36.8%	6,668,449	5,402,039	23.4%	3,784,746	76.2%
TOTAL OTHER REVENUE	\$ 6,948,237	\$ 7,305,635	-4.9%	\$ 6,754,445	2.9%	\$ 38,700,735	\$ 35,397,429	9.3%	\$ 35,904,869	7.8%
NET OPERATING REVENUE	\$ 30,795,198	\$ 32,225,057	-4.4%	\$ 27,661,019	11.3%	\$ 160,099,071	\$ 157,462,952	1.7%	\$ 143,842,789	11.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 10,307,268	\$ 10,416,297	-1.0%	\$ 9,053,955	13.8%	\$ 52,527,105	\$ 50,994,574	3.0%	\$ 48,456,140	8.4%
Benefits	1,863,822	1,636,660	13.9%	2,022,474	-7.8%	8,915,382	8,631,479	3.3%	14,016,653	-36.4%
Temporary Labor	956,798	715,975	33.6%	804,976	18.9%	4,258,200	3,477,938	22.4%	4,821,099	-11.7%
Physician Fees	1,286,413	1,192,549	7.9%	1,055,597	21.9%	6,040,829	5,962,745	1.3%	5,944,133	1.6%
Texas Tech Support	955,345	954,677	0.1%	901,123	6.0%	4,816,653	4,773,385	0.9%	4,401,716	9.4%
Purchased Services	4,566,565	4,893,416	-6.9%	4,594,294	-0.8%	24,828,809	24,338,777	2.0%	22,243,658	11.6%
Supplies	5,958,855	6,169,141	-3.4%	5,018,723	18.7%	32,252,979	30,197,098	6.8%	27,329,537	18.0%
Utilities	418,659	251,172	66.7%	331,885	26.1%	1,889,632	1,524,526	23.9%	1,685,016	12.1%
Repairs and Maintenance	807,481	922,410	-12.5%	736,976	9.6%	3,784,350	4,612,723	-18.0%	4,427,343	-14.5%
Leases and Rentals	(39,235)	(47,469)	-17.3%	(61,279)	-36.0%	(183,441)	(237,345)	-22.7%	(223,681)	-18.0%
Insurance	132,138	129,036	2.4%	129,437	2.1%	642,782	645,180	-0.4%	626,457	2.6%
Interest Expense	54,151	92,875	-41.7%	69,815	-22.4%	450,675	465,402	-3.2%	350,074	28.7%
ECHDA	222,670	182,272	22.2%	156,285	42.5%	912,022	911,360	0.1%	962,361	-5.2%
Other Expense	84,007	105,994	-20.7%	72,128	16.5%	604,422	1,273,354	-52.5%	1,045,003	-42.2%
TOTAL OPERATING EXPENSES	\$ 27,564,936	\$ 27,615,005	-0.2%	\$ 24,886,389	10.8%	\$ 141,740,398	\$ 137,571,196	3.0%	\$ 136,085,508	4.2%
Depreciation/Amortization	\$ 2,019,800	\$ 1,816,030	11.2%	\$ 1,757,953	14.9%	\$ 9,892,385	\$ 9,245,549	7.0%	\$ 8,537,227	15.9%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(28,000)	-	0.0%	(113,637)	-75.4%
TOTAL OPERATING COSTS	\$ 29,584,736	\$ 29,431,035	0.5%	\$ 26,644,342	11.0%	\$ 151,604,783	\$ 146,816,745	3.3%	\$ 144,509,098	4.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,210,462	\$ 2,794,022	-56.7%	\$ 1,016,676	-19.1%	\$ 8,494,288	\$ 10,646,207	-20.2%	\$ (666,308)	-1374.8%
Operating Margin	3.93%	8.67%	-54.7%	3.68%	6.9%	5.31%	6.76%	-21.5%	-0.46%	-1245.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 137,679	\$ 92,032	49.6%	\$ 74,347	85.2%	\$ 812,923	\$ 460,160	76.7%	\$ 392,020	107.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	1,820	-100.0%	-	0.0%	(3,000)	9,100	-133.0%	2,000	-250.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,348,141	\$ 2,887,874	-53.3%	\$ 1,091,023	23.6%	\$ 9,304,211	\$ 11,115,467	-16.3%	\$ (272,288)	-3517.0%
Procure & Trauma Care Capital Contribution	(2,483,011)	(2,428,290)	2.3%	(1,968,979)	26.1%	(12,777,329)	(11,304,828)	13.0%	(9,268,288)	37.9%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,134,870)	\$ 459,584	346.9%	\$ (877,956)	-29.3%	\$ (3,473,118)	\$ (189,361)	-1734.1%	\$ (9,540,576)	63.6%
Unrealized Gain/(Loss) on Investments	\$ 4,133	\$ -	0.0%	(319,801)	-101.3%	\$ 1,032,862	\$ -	0.0%	\$ 440,678	134.4%
Investment in Subsidiaries	5,148	149,961	-96.6%	(7,927)	-164.9%	5,118	749,805	-99.3%	115,045	-95.6%
CHANGE IN NET POSITION	\$ (1,125,590)	\$ 609,545	284.7%	\$ (1,205,684)	6.6%	\$ (2,435,137)	\$ 560,444	534.5%	\$ (8,984,853)	72.9%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,653,662	\$ 10,707,102	-0.5%	\$ 11,078,055	-3.8%	\$ 55,601,054	\$ 56,394,397	-1.4%	\$ 59,753,056	-6.9%
TOTAL PATIENT REVENUE	\$ 10,653,662	\$ 10,707,102	-0.5%	\$ 11,078,055	-3.8%	\$ 55,601,054	\$ 56,394,397	-1.4%	\$ 59,753,056	-6.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,351,254	\$ 5,474,569	-2.3%	\$ 6,498,642	-17.7%	\$ 28,324,023	\$ 28,762,029	-1.5%	\$ 30,833,115	-8.1%
Policy Adjustments	1,103,724	835,139	32.2%	492,854	123.9%	5,610,315	4,457,541	25.9%	4,022,594	39.5%
Uninsured Discount	179,389	391,753	-54.2%	212,132	-15.4%	1,137,679	2,089,617	-45.6%	2,498,984	-54.5%
Indigent	3,867	15,220	-74.6%	13,301	-70.9%	36,409	75,844	-52.0%	74,203	-50.9%
Provision for Bad Debts	1,177,589	833,396	41.3%	652,254	80.5%	5,780,838	4,380,515	32.0%	5,274,283	9.6%
TOTAL REVENUE DEDUCTIONS	\$ 7,815,823	\$ 7,550,077	3.5%	\$ 7,869,184	-0.7%	\$ 40,889,263	\$ 39,765,546	2.8%	\$ 42,703,179	-4.2%
	73.36%	70.51%		71.03%		73.54%	70.51%		71.47%	
NET PATIENT REVENUE	\$ 2,837,839	\$ 3,157,025	-10.1%	\$ 3,208,872	-11.6%	\$ 14,711,791	\$ 16,628,851	-11.5%	\$ 17,049,877	-13.7%
OTHER REVENUE										
Other Income	\$ 159,017	\$ 220,202	-27.8%	\$ 175,826	-9.6%	\$ 1,100,894	\$ 1,104,510	-0.3%	\$ 1,014,436	8.5%
TOTAL OTHER REVENUE	\$ 159,017	\$ 220,202	-27.8%	\$ 175,826	-9.6%	\$ 1,100,894	\$ 1,104,510	-0.3%	\$ 1,014,436	8.5%
NET OPERATING REVENUE	\$ 2,996,856	\$ 3,377,227	-11.3%	\$ 3,384,698	-11.5%	\$ 15,812,685	\$ 17,733,361	-10.8%	\$ 18,064,312	-12.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,056,952	\$ 4,356,416	-6.9%	\$ 4,031,940	0.6%	\$ 20,700,220	\$ 21,915,685	-5.5%	\$ 20,761,151	-0.3%
Benefits	429,382	489,316	-12.2%	469,719	-8.6%	2,172,962	2,341,747	-7.2%	2,205,264	-1.5%
Temporary Labor	689,361	689,398	0.0%	329,663	109.1%	4,611,288	3,452,530	33.6%	1,630,262	182.9%
Physician Fees	216,409	240,601	-10.1%	170,795	26.7%	966,048	1,203,005	-19.7%	1,005,585	-3.9%
Purchased Services	(264,827)	(306,843)	-13.7%	(31,769)	733.6%	(1,495,177)	(1,638,315)	-8.7%	(266,809)	460.4%
Supplies	82,705	76,078	8.7%	118,131	-30.0%	344,586	404,538	-14.8%	625,938	-44.9%
Utilities	894	680	31.5%	671	33.4%	3,633	3,575	1.6%	3,562	2.0%
Repairs and Maintenance	247	1,900	-87.0%	0.01	2470300.0%	4,312	9,500	-54.6%	167	2478.5%
Leases and Rentals	144,690	143,037	1.2%	167,833	-13.8%	715,893	717,619	-0.2%	849,802	-15.8%
Insurance	52,090	54,425	-4.3%	52,388	-0.6%	249,602	272,125	-8.3%	258,276	-3.4%
Other Expense	60,788	53,385	13.9%	37,292	63.0%	275,708	320,560	-14.0%	228,735	20.5%
TOTAL OPERATING EXPENSES	\$ 5,468,691	\$ 5,798,393	-5.7%	\$ 5,346,662	2.3%	\$ 28,549,075	\$ 29,002,569	-1.6%	\$ 27,301,933	4.6%
Depreciation/Amortization	\$ 11,175	\$ 7,124	56.9%	\$ 7,015	59.3%	\$ 40,939	\$ 35,620	14.9%	\$ 31,174	31.3%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	(506)	-100.0%
TOTAL OPERATING COSTS	\$ 5,479,867	\$ 5,805,517	-5.6%	\$ 5,353,676	2.4%	\$ 28,590,014	\$ 29,038,189	-1.5%	\$ 27,332,601	4.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,483,011)	\$ (2,428,290)	2.3%	\$ (1,968,979)	26.1%	\$ (12,777,329)	\$ (11,304,828)	13.0%	\$ (9,268,288)	37.9%
Operating Margin	-82.85%	-71.90%	15.2%	-58.17%	42.4%	-80.80%	-63.75%	26.8%	-51.31%	57.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,483,011	\$ 2,428,290	2.3%	\$ 1,968,979	26.1%	\$ 12,777,329	\$ 11,304,828	13.0%	\$ 9,268,288	37.9%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,088	7,594	6.51%	8,925	-9.38%	37,856	37,913	-0.15%	44,767	-15.44%
Total Hospital Visits	6,515	5,608	16.17%	5,378	21.14%	33,043	29,016	13.88%	28,116	17.52%
Total Procedures	12,422	11,617	6.93%	12,011	3.42%	63,510	60,551	4.89%	64,239	-1.13%
Total Surgeries	765	716	6.84%	724	5.66%	3,862	3,996	-3.35%	3,942	-2.03%
Total Provider FTE's	83.7	88.6	-5.55%	89.2	-6.16%	84.1	88.6	-5.12%	89.0	-5.53%
Total Staff FTE's	110.1	122.4	-10.08%	112.5	-2.13%	107.0	126.0	-15.02%	116.1	-7.79%
Total Administrative FTE's	13.2	11.3	16.59%	11.2	17.23%	12.3	11.6	5.64%	12.2	0.51%
Total FTE's	207.0	222.3	-6.92%	212.9	-2.80%	203.4	226.2	-10.08%	217.3	-6.40%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 203,050	\$ 169,744	19.6%	\$ 83,183	144.1%	\$ 1,059,453	\$ 1,167,224	-9.2%	\$ 894,984	18.4%
TOTAL PATIENT REVENUE	\$ 203,050	\$ 169,744	19.6%	\$ 83,183	144.1%	\$ 1,059,453	\$ 1,167,224	-9.2%	\$ 894,984	18.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 103,854	\$ 100,207	3.6%	\$ 90,886	14.3%	\$ 454,647	\$ 689,063	-34.0%	\$ 545,386	-16.6%
Policy Adjustments	17,891	29,953	-40.3%	13,227	35.3%	156,083	205,967	-24.2%	144,227	8.2%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	33,110	19,411	70.6%	6,856	383.0%	148,651	133,477	11.4%	69,856	112.8%
TOTAL REVENUE DEDUCTIONS	\$ 154,856	\$ 149,571	3.5%	\$ 110,968	39.5%	\$ 759,381	\$ 1,028,507	-26.2%	\$ 759,468	0.0%
	76.26%	88.12%		133.40%		71.68%	88.12%		84.86%	
NET PATIENT REVENUE	\$ 48,194	\$ 20,173	138.9%	\$ (27,785)	-273.5%	\$ 300,072	\$ 138,717	116.3%	\$ 135,516	121.4%
						28.3%				
OTHER REVENUE										
Other Income	\$ 17	\$ 40	-58.1%	\$ 353	-95.2%	\$ 6,954	\$ 200	3377.1%	\$ 353	1868.6%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 48,211	\$ 20,213	138.5%	\$ (27,432)	-275.7%	\$ 307,026	\$ 138,917	121.0%	\$ 135,869	126.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 236,710	\$ 249,465	-5.1%	\$ 228,878	3.4%	\$ 1,241,071	\$ 1,253,233	-1.0%	\$ 1,237,489	0.3%
Benefits	26,862	19,108	40.6%	42,389	-36.6%	89,894	97,438	-7.7%	196,998	-54.4%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(1,296,240)	(1,296,240)	0.0%	(1,296,240)	0.0%
Purchased Services	608	702	-13.4%	799	-23.9%	5,907	3,510	68.3%	2,524	134.0%
Supplies	497	484	2.7%	-	0.0%	1,316	3,111	-57.7%	3,155	-58.3%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	1,993	0.0%	1,993	0.0%	9,967	9,965	0.0%	9,967	0.0%
Insurance	8,275	7,345	12.7%	7,932	4.3%	41,376	36,725	12.7%	39,660	4.3%
Other Expense	408	461	-11.6%	97	319.5%	1,753	2,305	-23.9%	1,695	3.4%
TOTAL OPERATING EXPENSES	\$ 16,105	\$ 20,310	-20.7%	\$ 22,840	-29.5%	\$ 95,045	\$ 110,047	-13.6%	\$ 195,249	-51.3%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 16,105	\$ 20,310	-20.7%	\$ 22,840	-29.5%	\$ 95,045	\$ 110,047	-13.6%	\$ 195,249	-51.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 32,106	\$ (97)	-33199.3%	\$ (50,272)	-163.9%	\$ 211,981	\$ 28,870	634.3%	\$ (59,380)	-457.0%
Operating Margin	66.60%	-0.48%	-13977.3%	183.26%	-63.7%	69.04%	20.78%	232.2%	-43.70%	-258.0%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 32,106	\$ (97)	-33199.0%	\$ (50,272)	-163.9%	\$ 211,981	\$ 28,870	634.3%	\$ (59,380)	-457.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	648	631	2.69%	515	25.83%	3,134	4,339	-27.77%	3,540	-11.47%
Total Provider FTE's	8.1	8.7	-6.99%	8.4	-3.30%	8.3	8.3	0.10%	8.4	-0.81%
Total Staff FTE's	1.0	1.0	-0.77%	1.0	0.00%	1.0	1.3	-23.21%	1.0	5.38%
Total FTE's	9.1	9.8	-6.35%	9.4	-2.95%	9.4	9.7	-3.10%	9.4	-0.17%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - SOUTH - OPERATIONS SUMMARY
FEBRUARY 2024**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 1,268	\$ -	0.0%	\$ -	0.0%	\$ 1,268	\$ -	0.0%	\$ -	0.0%
TOTAL PATIENT REVENUE	\$ 1,268	\$ -	0.0%	\$ -	0.0%	\$ 1,268	\$ -	0.0%	\$ -	0.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
	0.0%	#DIV/0!		#DIV/0!		0.0%	#DIV/0!		#DIV/0!	
NET PATIENT REVENUE	\$ 1,268	\$ -	0.0%	\$ -	0.0%	\$ 1,268	\$ -	0.0%	\$ -	0.0%
OTHER REVENUE										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 1,268	\$ -	0.0%	\$ -	0.0%	\$ 1,268	\$ -	0.0%	\$ -	0.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 564	\$ -	0.0%	\$ -	0.0%	\$ 564	\$ -	0.0%	\$ -	0.0%
Benefits	102	-	0.0%	-	0.0%	96	-	0.0%	-	0.0%
Physician Services	180	-	0.0%	-	0.0%	180	-	0.0%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	992	-	0.0%	-	0.0%	3,133	-	0.0%	-	0.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	10,835	-	0.0%	-	0.0%	24,160	-	0.0%	-	0.0%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 12,674	\$ -	0.0%	\$ -	0.0%	\$ 28,134	\$ -	0.0%	\$ -	0.0%
Depreciation/Amortization	\$ 2,769	\$ 2,769	0.0%	\$ 2,769	0.0%	\$ 13,847	\$ 13,845	0.0%	\$ 13,847	0.0%
TOTAL OPERATING COSTS	\$ 15,443	\$ 2,769	457.7%	\$ 2,769	457.6%	\$ 41,980	\$ 13,845	203.2%	\$ 13,847	203.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (14,175)	\$ (2,769)	-411.9%	\$ (2,769)	-411.9%	\$ (40,712)	\$ (13,845)	-194.1%	\$ (13,847)	194.0%
Operating Margin	-1117.90%	0.00%	0.0%	0.00%	0.0%	-3210.75%	0.00%	0.0%	0.00%	0.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	143.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FEBRUARY 2024**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 40,600,812	38.3%	\$ 37,256,161	39.6%	\$ 207,942,858	39.1%	187,165,527	37.8%
Medicaid	13,252,224	12.5%	15,087,485	16.1%	67,788,540	12.8%	73,075,078	14.7%
Commercial	38,895,201	36.7%	28,576,675	30.4%	185,624,906	34.9%	148,259,813	29.9%
Self Pay	8,961,304	8.5%	9,191,813	9.8%	50,794,160	9.6%	66,779,592	13.5%
Other	4,258,227	4.0%	3,877,984	4.1%	19,328,309	3.6%	20,497,554	4.1%
TOTAL	\$ 105,967,768	100.0%	\$ 93,990,117	100.0%	\$ 531,478,773	100.0%	495,777,564	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,664,716	42.8%	\$ 7,435,543	40.8%	\$ 41,907,118	38.3%	34,998,692	38.0%
Medicaid	2,732,616	12.1%	2,448,210	13.5%	13,822,732	12.6%	13,339,910	14.5%
Commercial	8,041,414	35.6%	5,998,440	33.0%	42,740,816	39.2%	33,807,466	36.7%
Self Pay	1,327,652	5.9%	1,121,564	6.2%	6,469,243	5.9%	5,081,764	5.5%
Other	823,512	3.6%	1,175,883	6.5%	4,378,739	4.0%	4,929,243	5.3%
TOTAL	\$ 22,589,911	100.0%	\$ 18,179,641	100.0%	\$ 109,318,648	100.0%	92,157,075	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
FEBRUARY 2024**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (2,435,137)	-	211,981	\$ (2,223,156)
Noncash Expenses:				
Depreciation and Amortization	9,568,472	7,263	-	9,575,735
Unrealized Gain/Loss on Investments	1,032,862	-	-	1,032,862
Accretion (Bonds) & COVID Funding	(255,192)	-	-	(255,192)
Changes in Assets and Liabilities				
Patient Receivables, Net	(2,754,754)	290,673	(62,284)	(2,526,365)
Taxes Receivable/Deferred	11,797,868	(180,034)	-	11,617,834
Inventories, Prepays and Other	3,838,029	11,102	(11,877)	3,837,254
LT Lease Rec	286,849			
Deferred Inflow of Resources	424,762			
Accounts Payable	1,479,579	(492,862)	(121,138)	865,579
Accrued Expenses	(1,356,850)	367,881	(16,682)	(1,005,651)
Due to Third Party Payors	(1,085,299)	-	-	(1,085,299)
Accrued Post Retirement Benefit Costs	(3,662,973)	-	-	(3,662,973)
Net Cash Provided by Operating Activities	<u>\$ 16,878,216</u>	<u>4,022</u>	<u>-</u>	<u>\$ 16,882,238</u>
Cash Flows from Investing Activities:				
Investments	\$ (2,499,325)	-	-	\$ (2,499,325)
Acquisition of Property and Equipment	(10,957,674)	(4,022)	-	(10,961,696)
Net Cash used by Investing Activities	<u>\$ (13,456,999)</u>	<u>(4,022)</u>	<u>-</u>	<u>\$ (13,461,021)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (541,892)	-	-	\$ (541,892)
Principal Paid on Subscription Liabilities	\$ (49,718)			
Principal Paid on Lease Liabilities	\$ 542,145			
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	(868,485)			
LT Liab Leases	595,860			
Net Repayment of Long-term Debt/Bond Issuance	(137,591)	-	-	(137,591)
Net Cash used by Financing Activities	<u>(459,679)</u>	<u>-</u>	<u>-</u>	<u>(459,679)</u>
Net Increase (Decrease) in Cash	2,961,538	0	-	2,961,538
Beginning Cash & Cash Equivalents @ 9/30/2023	<u>26,722,432</u>	<u>4,400</u>	<u>-</u>	<u>26,726,832</u>
Ending Cash & Cash Equivalents @ 2/29/2024	<u>\$ 29,683,970</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ 29,688,370</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2024**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
UC				
1st Qtr	\$ -	\$ 5,793,766		5,793,766
2nd Qtr	(4,285,851)	10,722,457		6,436,606
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (4,285,851)	\$ 16,516,223		\$ 12,230,373
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(558,322)	1,427,934		869,612
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (558,322)	\$ 1,427,934		\$ 869,612
CHIRP				
1st Qtr	\$ (3,062,668)	\$ 6,998,796		\$ 3,936,128
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (3,062,668)	\$ 6,998,796		\$ 3,936,128
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(552,207)	-		(552,207)
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ (552,207)	\$ -		\$ (552,207)
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (9,832,394)	\$ 28,524,038		\$ 18,691,644
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (9,832,394)	\$ 28,524,038	\$ -	\$ 18,691,644

INCOME STATEMENT ACTIVITY:

FY 2024 Accrued / (Deferred) Adjustments:	BLENDED
DSH Accrual	\$ 3,662,500
Uncompensated Care Accrual	2,434,927
Regional UPL Accrual	-
URIP	-
GME	365,835
CHIRP	7,107,529
HARP	173,335
TIPPS	124,155
Regional UPL Benefit	-
Medicaid Supplemental Payments	13,868,282
DSRIP Accrual	-
Total Adjustments	\$ 13,868,282

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
FEBRUARY 2024**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	14.9	12.7	17.8%	8.4	77.4%	13.7	11.8	16.0%	9.7	41.0%
Operating Room	14.5	4.6	218.9%	11.3	28.6%	12.5	4.2	196.0%	9.6	30.4%
Labor & Delivery	5.4	5.5	-1.4%	2.8	91.8%	4.5	5.1	-12.1%	2.3	91.3%
Laboratory - Chemistry	4.6	4.9	-6.3%	3.4	33.9%	4.2	4.6	-8.0%	5.6	-24.6%
Imaging - Diagnostics	3.3	3.1	6.1%	3.4	-5.0%	2.8	2.9	-2.2%	2.7	2.4%
Recovery Room	0.8	-	0.0%	-	0.0%	1.7	-	0.0%	-	0.0%
PM&R - Occupational	1.8	2.1	-15.6%	0.6	189.0%	1.6	2.0	-20.0%	0.7	134.3%
4 East - Post Partum	1.7	2.1	-22.9%	2.5	-32.7%	1.4	2.0	-29.9%	1.7	-17.1%
Imaging - Ultrasound	1.1	1.1	2.0%	2.3	-52.7%	1.1	1.0	10.4%	1.8	-39.6%
Laboratory - Histology	1.1	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
Center for Health and Wellness - Sports Medici	1.0	1.1	-7.1%	0.1	1740.0%	0.9	1.0	-11.1%	0.3	240.6%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.6	-	0.0%	0.0	3806.6%
Imaging - Cat Scan	1.9	1.1	72.2%	-	0.0%	0.9	1.0	-10.8%	0.1	882.9%
Intensive Care Unit (ICU) 2	1.5	2.1	-27.5%	0.5	233.5%	0.8	2.0	-60.1%	1.2	-33.7%
Intensive Care Unit (CCU) 4	1.0	1.6	-40.2%	0.9	7.5%	0.6	1.5	-62.9%	1.2	-52.0%
UTILIZATION REVIEW	1.0	1.0	-7.5%	-	0.0%	0.5	1.0	-52.7%	-	0.0%
Nursing Orientation	0.5	-	0.0%	1.1	-50.9%	0.3	-	0.0%	0.4	-21.9%
6 West	-	0.0	-100.0%	-	0.0%	0.1	0.0	170.1%	0.0	142.7%
Care Management	-	-	0.0%	3.1	-100.0%	0.1	-	0.0%	2.8	-96.7%
7 Central	0.9	0.0	2063.1%	-	0.0%	0.3	0.0	564.6%	0.5	-48.6%
6 Central	0.2	0.0	435.4%	-	0.0%	0.1	0.0	195.4%	0.1	10.5%
4 Central	0.7	0.0	1468.6%	-	0.0%	0.2	0.0	402.8%	0.5	-56.7%
9 Central	0.1	0.0	80.3%	-	0.0%	0.1	0.0	116.6%	0.1	-41.8%
5 Central	0.2	0.0	256.0%	0.1	95.1%	0.1	0.0	79.9%	0.3	-75.7%
3 West Observation	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.5	-96.8%
Emergency Department	0.3	1.6	-81.5%	1.8	-83.7%	0.1	1.5	-95.5%	1.5	-95.5%
Laboratory - Hematology	-	1.5	-100.0%	-	0.0%	-	1.4	-100.0%	-	0.0%
PM&R - Physical	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.5	-100.0%
8 Central - Moved Back to 6140	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
5 West - Pediatrics	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Food Service	-	1.1	-100.0%	-	0.0%	-	0.9	-100.0%	-	0.0%
SUBTOTAL	58.3	47.5	22.9%	43.2	35.2%	49.9	44.0	13.5%	44.6	11.9%
TRANSITION LABOR										
Laboratory - Chemistry	4.4	-	0.0%	1.4	222.2%	3.5	-	0.0%	1.2	197.8%
SUBTOTAL	4.4	-	0.0%	1.4	222.2%	3.5	-	0.0%	1.2	197.8%
GRAND TOTAL	62.7	47.5	32.1%	44.5	40.9%	53.5	44.0	21.5%	45.8	16.7%



Financial Presentation

For the Month Ended

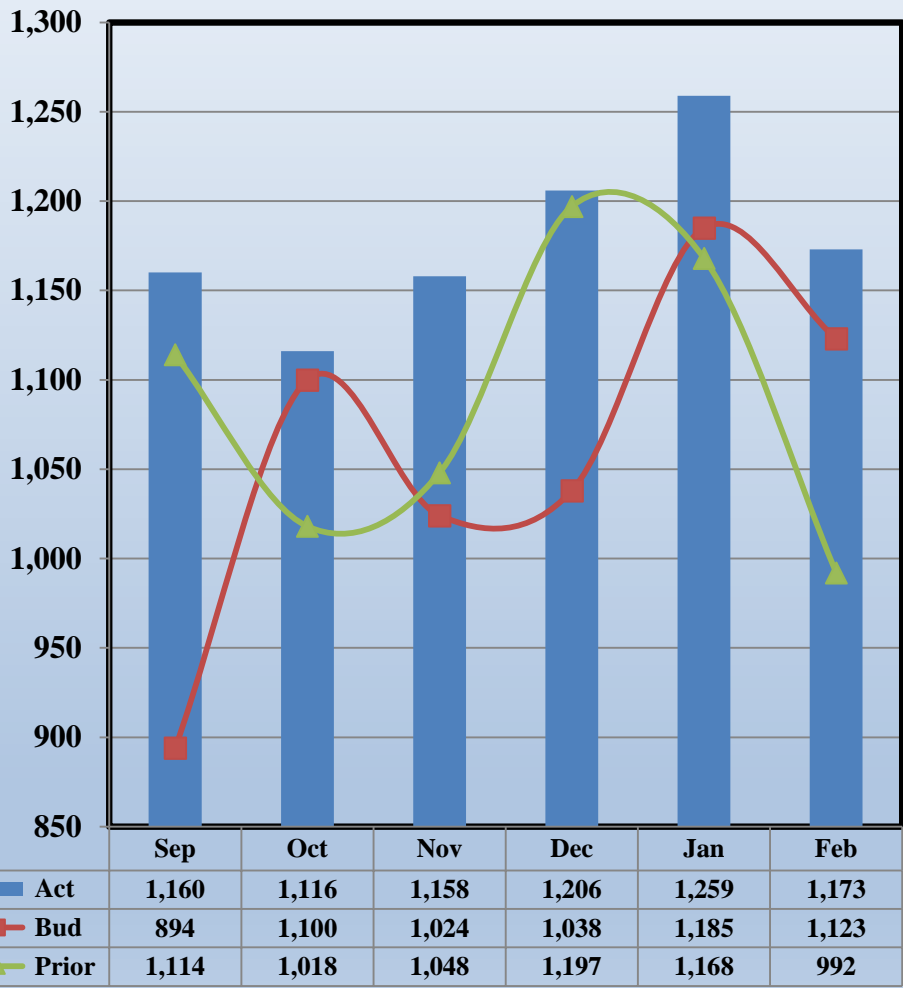
February 29, 2024

Volume



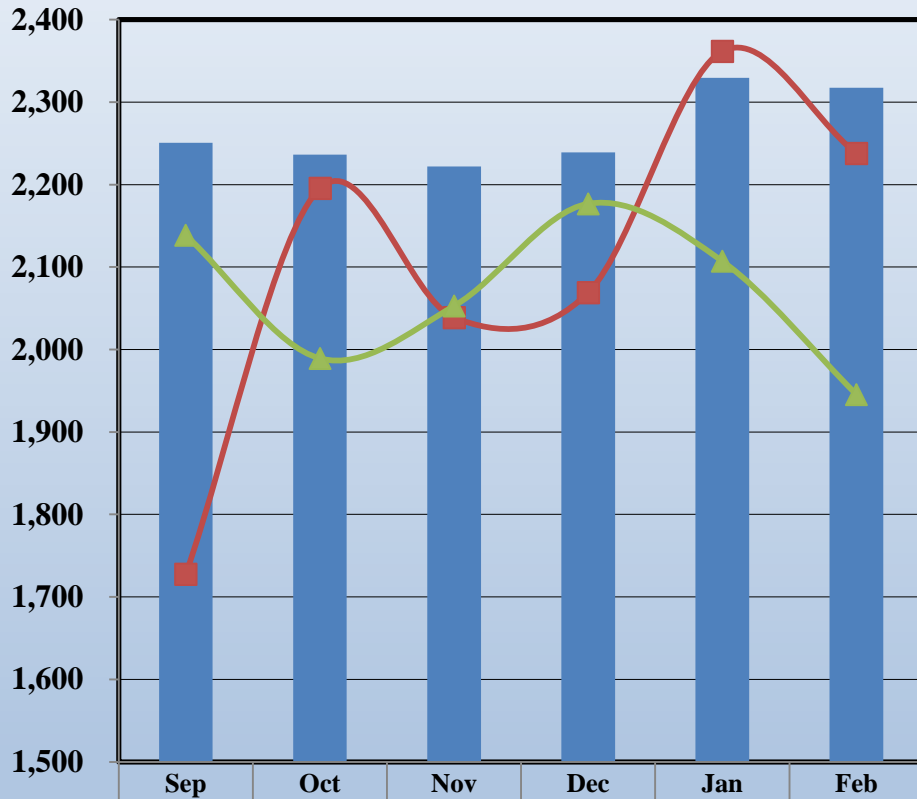
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,173	1,123	992
Var %		4.5%	18.2%
Year-To-Date	5,912	5,470	5,423
Var %		8.1%	9.0%
Annualized	13,562	13,120	12,334
Var %		3.4%	10.0%

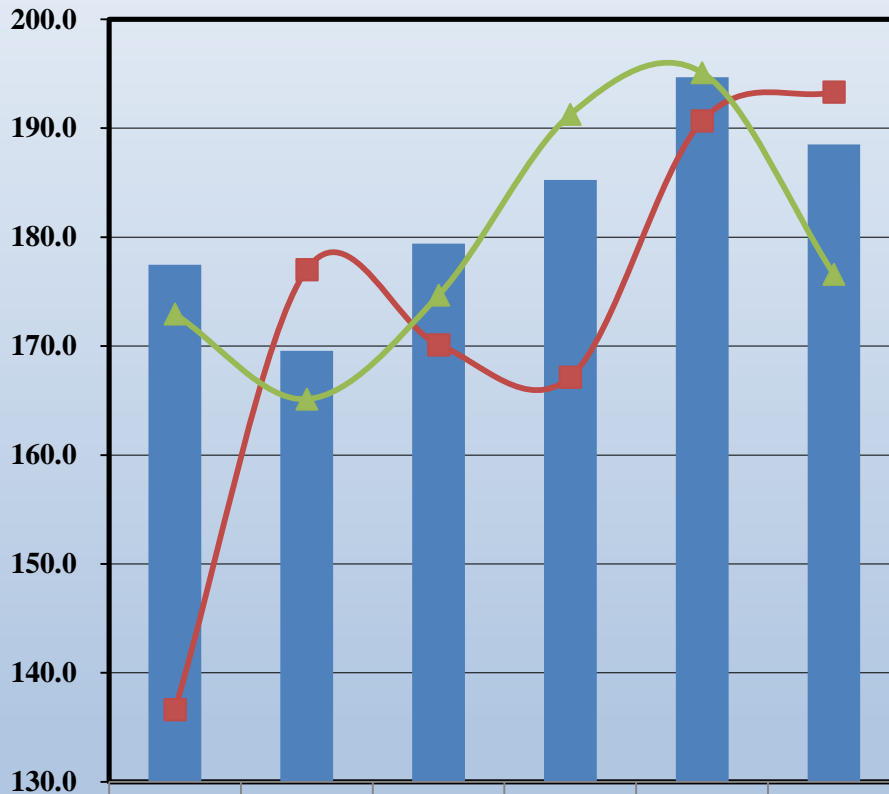
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,318	2,238	1,945
Var %		3.6%	19.1%
Year-To-Date	11,344	10,903	10,269
Var %		4.0%	10.5%
Annualized	26,361	25,919	23,564
Var %		1.7%	11.9%

Act	2,251	2,236	2,222	2,239	2,329	2,318
Bud	1,728	2,195	2,039	2,069	2,362	2,238
Prior	2,139	1,989	2,053	2,177	2,107	1,945

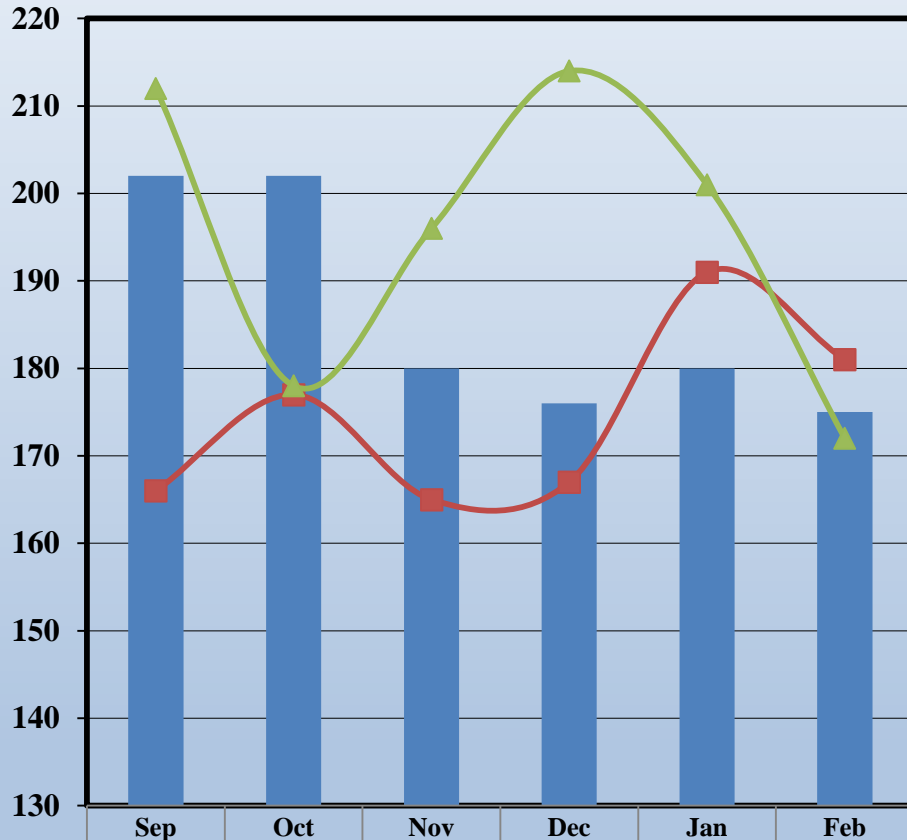
Average Daily Census



	Sep	Oct	Nov	Dec	Jan	Feb
Act	177.5	169.5	179.4	185.3	194.7	188.5
Bud	136.6	177.0	170.1	167.2	190.7	193.3
Prior	172.9	165.1	174.7	191.3	195.1	176.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	188.5	193.3	176.6
Var %		-2.5%	6.8%
Year-To-Date	183.4	179.5	180.7
Var %		2.2%	1.5%
Annualized	176.4	174.8	172.9
Var %		0.9%	2.0%

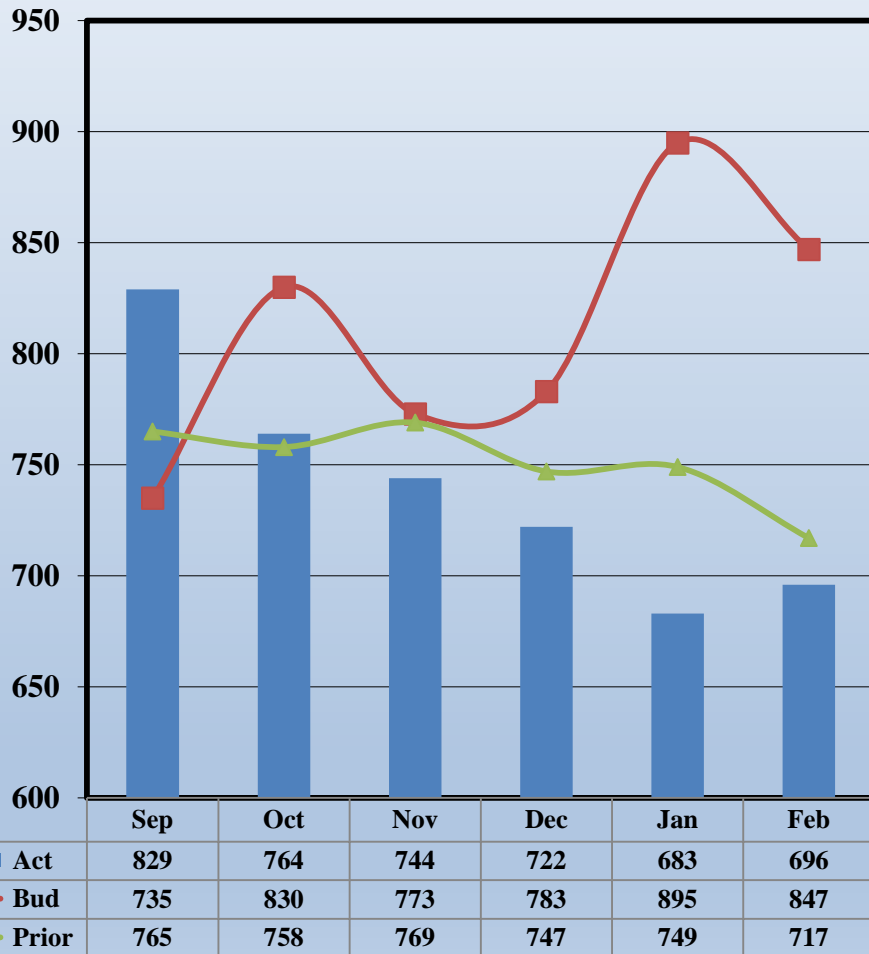
Deliveries



■ Act	202	202	180	176	180	175
■ Bud	166	177	165	167	191	181
▲ Prior	212	178	196	214	201	172

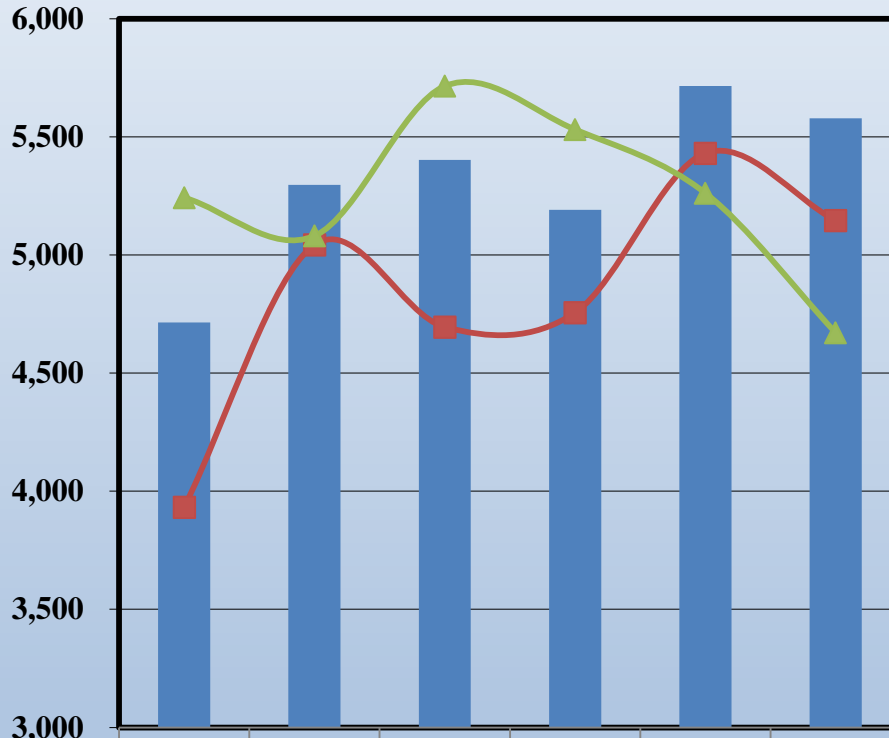
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	175	181	172
Var %		-3.3%	1.7%
Year-To-Date	913	881	961
Var %		3.6%	-5.0%
Annualized	2,129	2,097	2,252
Var %		1.5%	-5.5%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	696	847	717
Var %		-17.8%	-2.9%
Year-To-Date	3,609	4,128	3,740
Var %		-12.6%	-3.5%
Annualized	9,371	9,890	8,998
Var %		-5.2%	4.1%

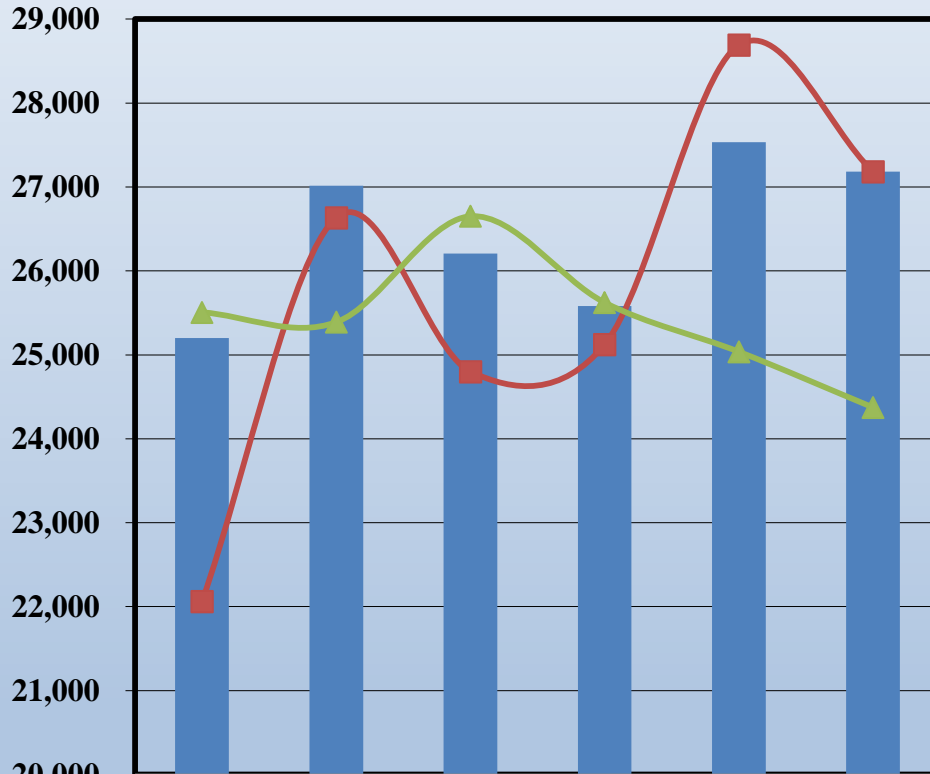
Emergency Room Visits



	Sep	Oct	Nov	Dec	Jan	Feb
Act	4,715	5,297	5,402	5,191	5,715	5,579
Bud	3,933	5,043	4,695	4,756	5,431	5,146
Prior	5,243	5,081	5,715	5,531	5,262	4,671

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,579	5,146	4,671
Var %		8.4%	19.4%
Year-To-Date	27,184	25,071	26,260
Var %		8.4%	3.5%
Annualized	61,831	59,718	57,591
Var %		3.5%	7.4%

Total Outpatient Occasions of Service

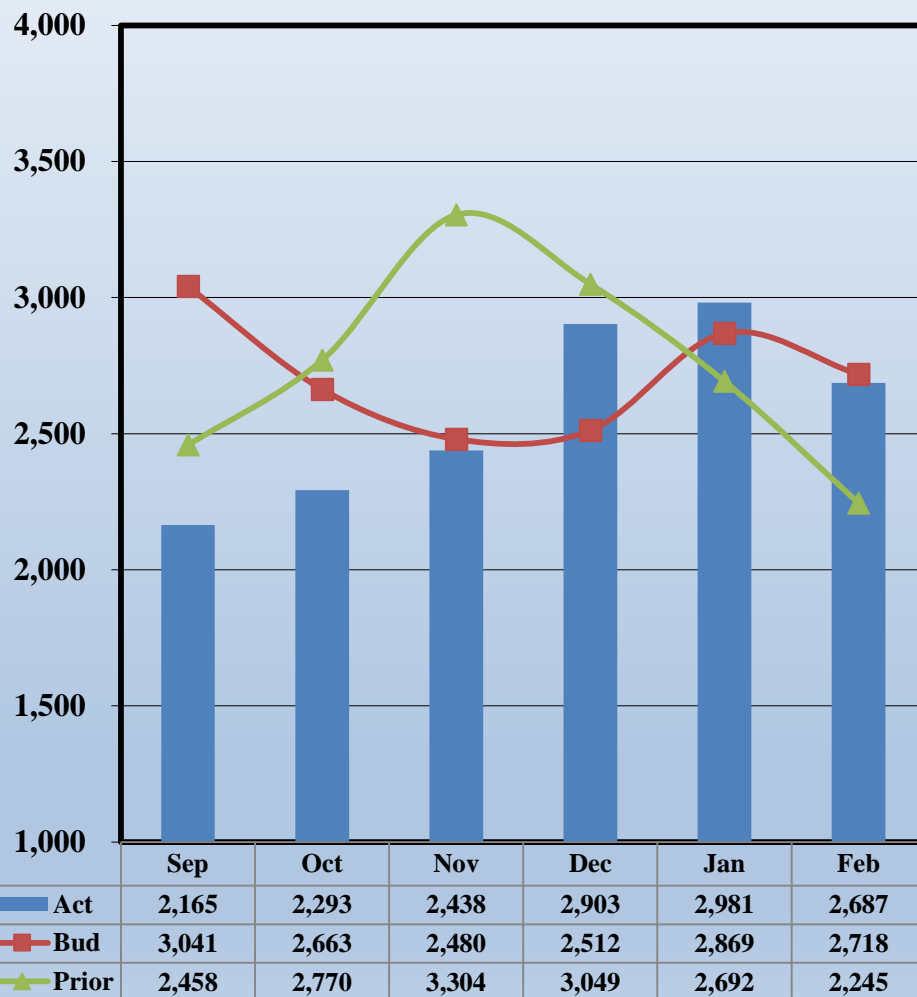


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	27,184	27,182	24,373
Var %		0.0%	11.5%
Year-To-Date	133,520	132,432	127,073
Var %		0.8%	5.1%
Annualized	310,737	309,649	292,903
Var %		0.4%	6.1%

	Sep	Oct	Nov	Dec	Jan	Feb
Act	25,201	27,016	26,207	25,581	27,532	27,184
Bud	22,062	26,634	24,801	25,124	28,691	27,182
Prior	25,507	25,389	26,651	25,623	25,037	24,373

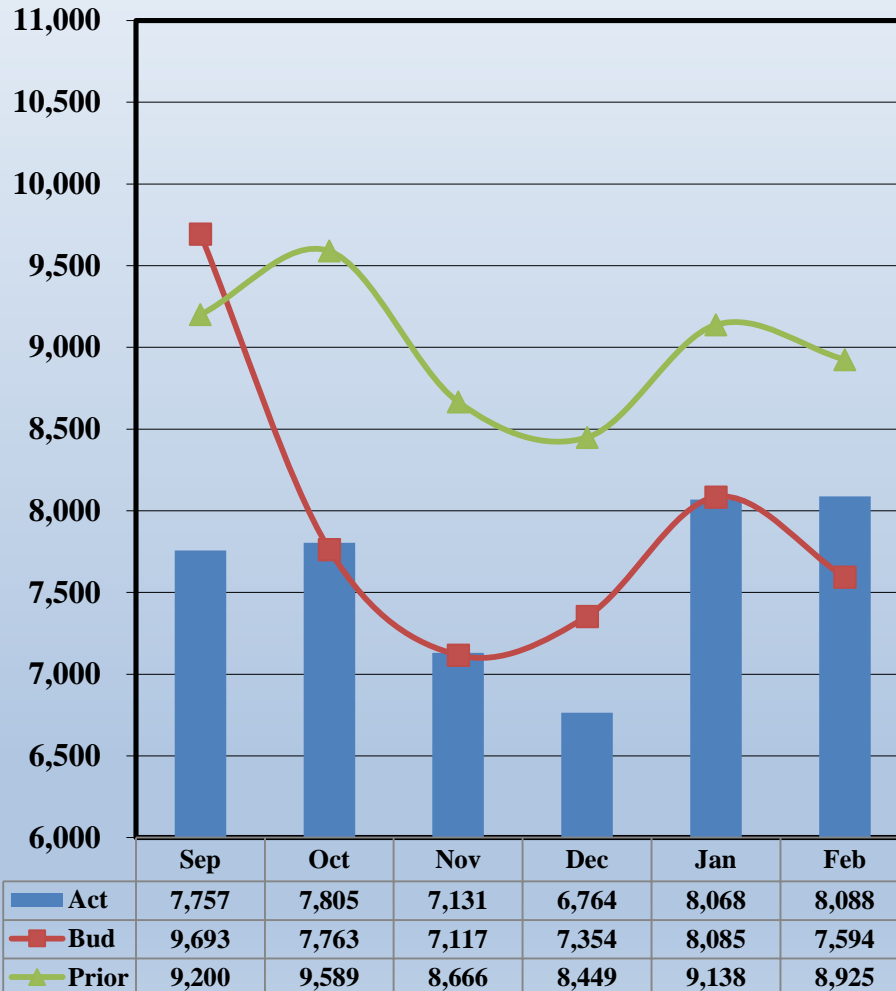
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



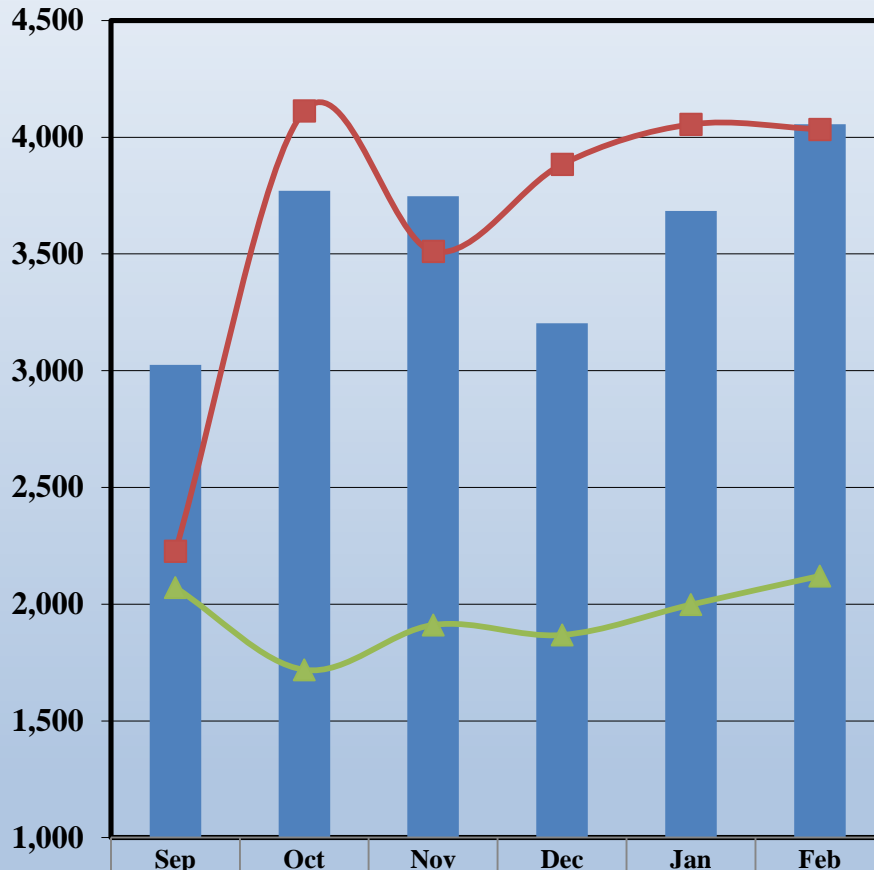
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,687	2,718	2,245
Var %		-1.1%	19.7%
Year-To-Date	13,302	13,242	14,060
Var %		0.5%	-5.4%
Annualized	28,115	28,055	29,854
Var %		0.2%	-5.8%

Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,088	7,594	8,925
Var %		6.5%	-9.4%
Year-To-Date	37,856	37,913	44,767
Var %		-0.2%	-15.4%
Annualized	102,607	102,664	108,356
Var %		-0.1%	-5.3%

Total Family Health Clinic Visits



Act	3,025	3,770	3,747	3,203	3,684	4,056
Bud	2,227	4,113	3,511	3,884	4,055	4,034
Prior	2,071	1,719	1,911	1,868	1,998	2,121

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,056	4,034	2,121
Var %		0.0%	0.0%
Year-To-Date	18,514	19,597	9,617
Var %		-5.5%	92.5%
Annualized	33,554	35,124	23,058
Var %		-4.5%	45.5%

Staffing



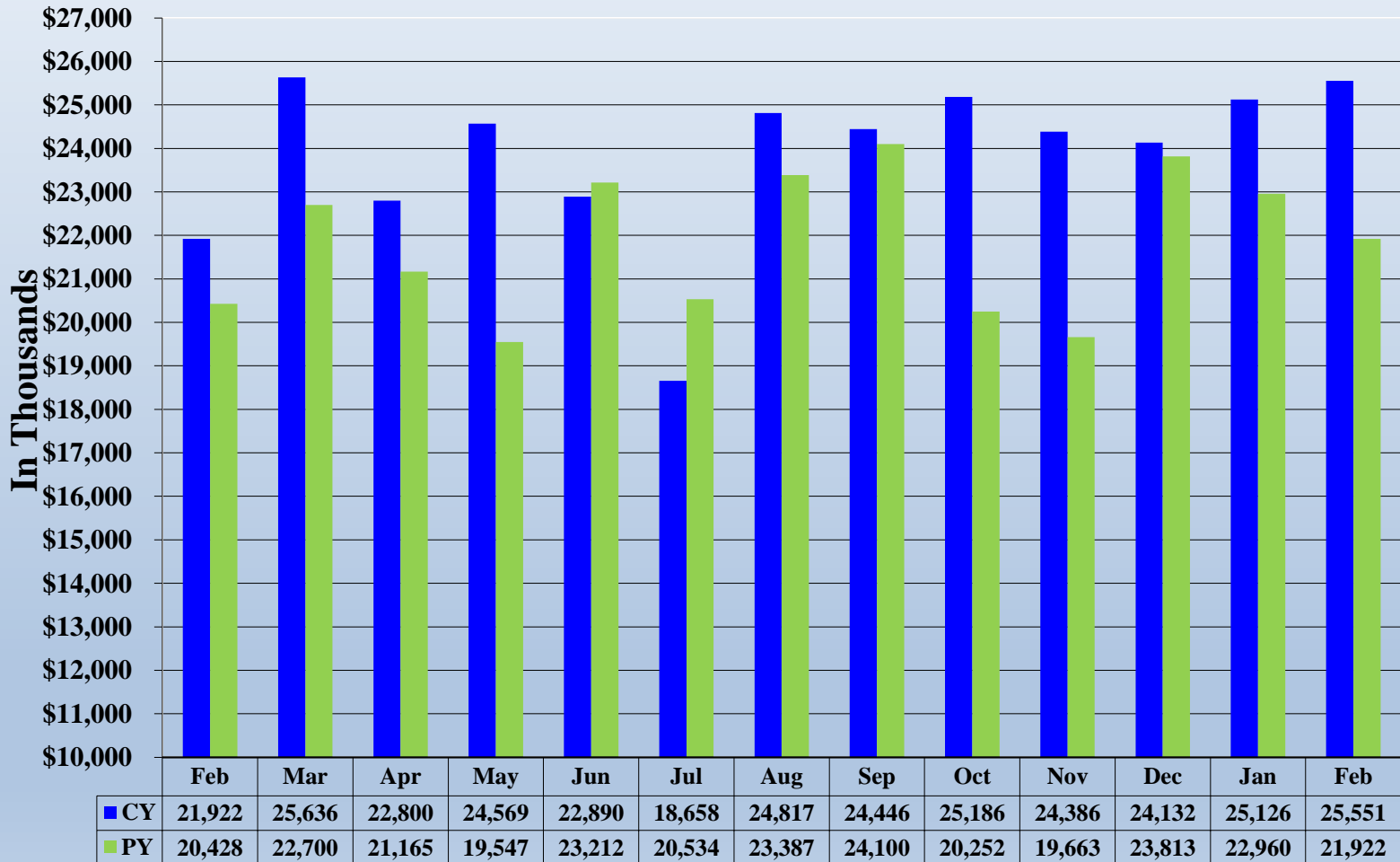
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Accounts Receivable



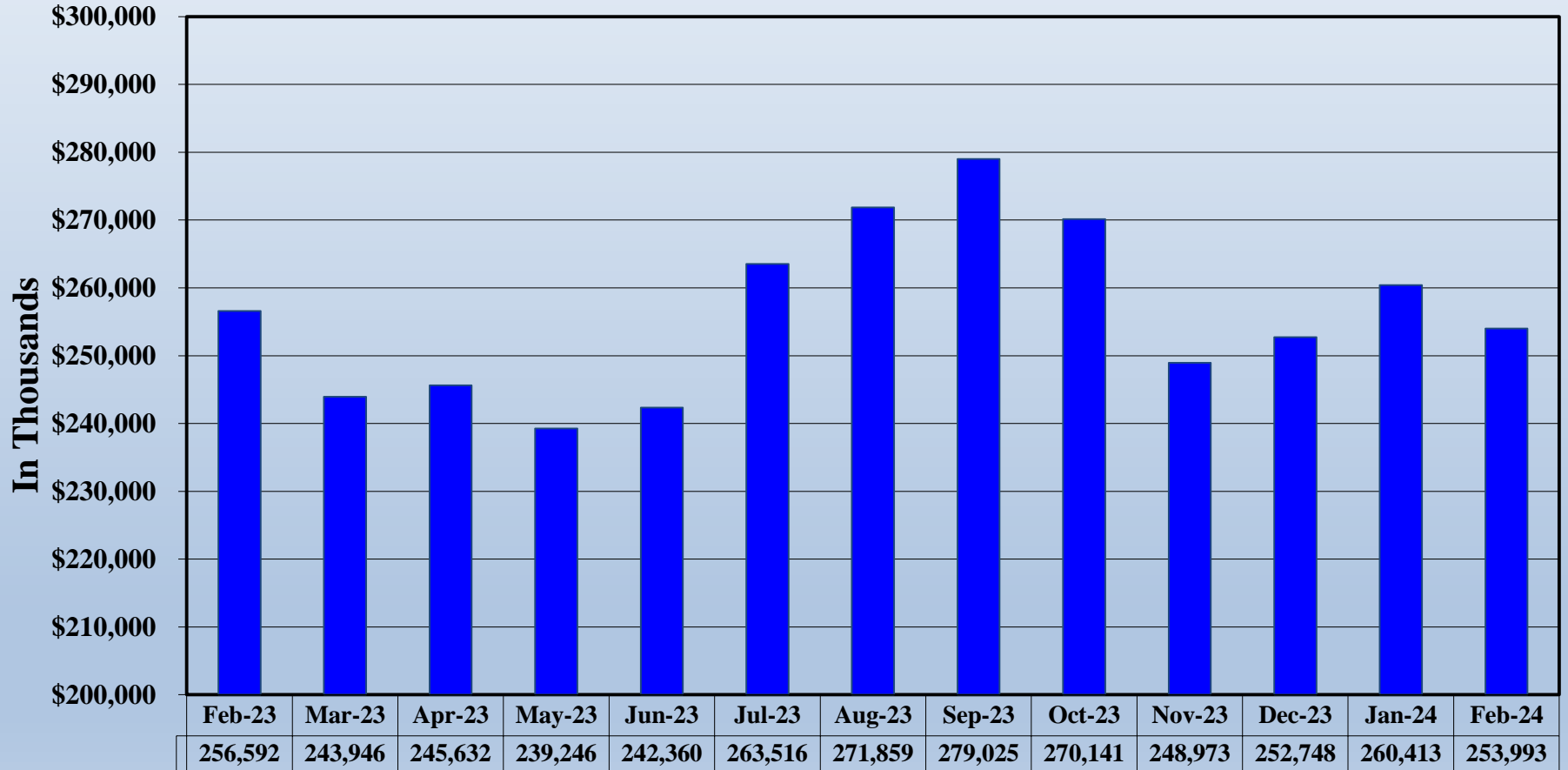
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

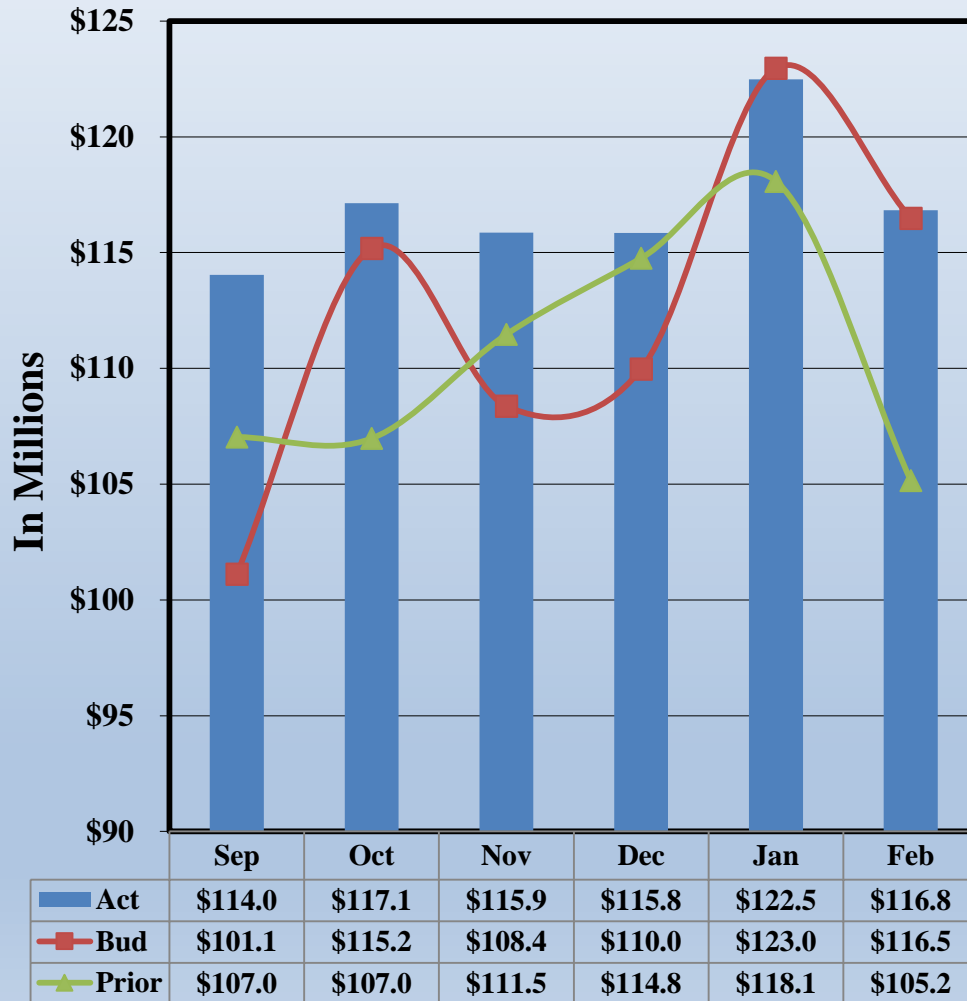


Revenues & Revenue Deductions



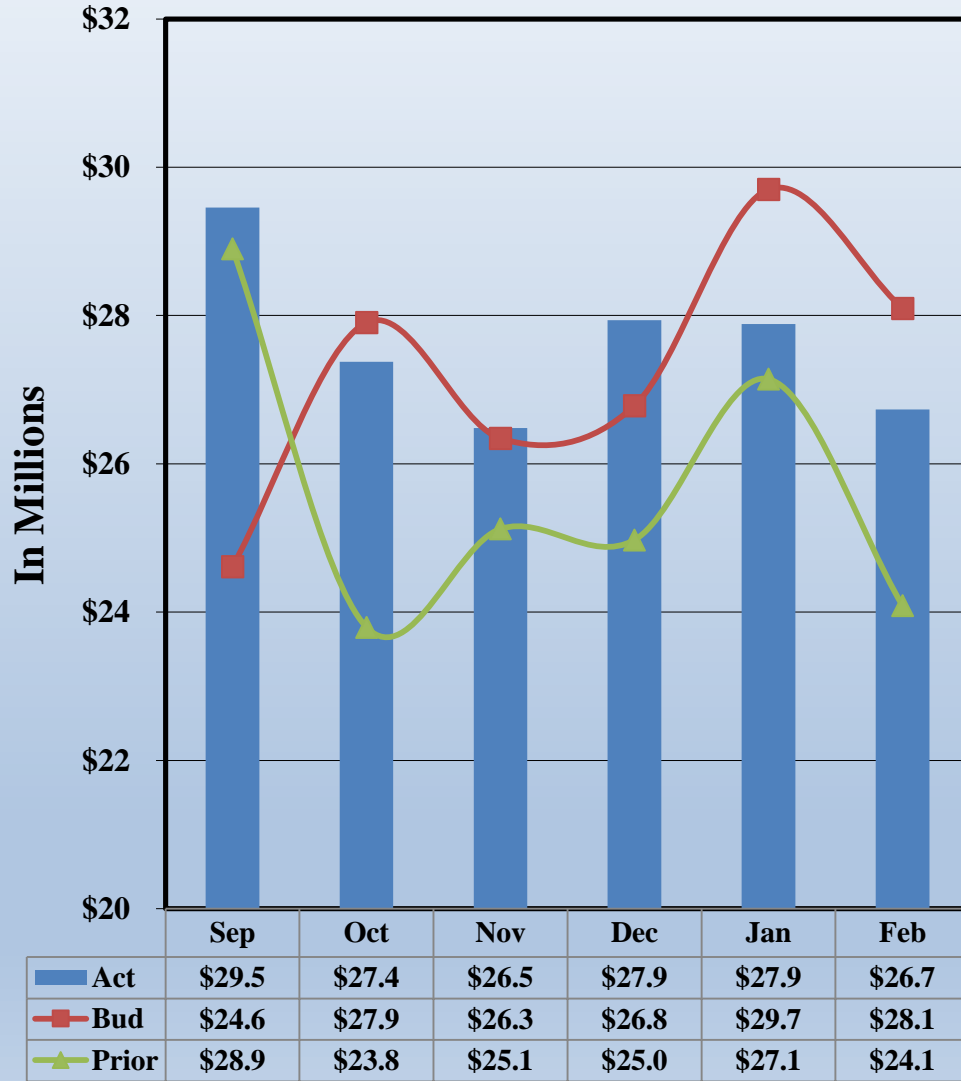
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 116.8	\$ 116.5	\$ 105.2
Var %		0.3%	11.1%
Year-To-Date	\$ 588.1	\$ 573.0	\$ 556.4
Var %		2.6%	5.7%
Annualized	\$ 1,389.0	\$ 1,373.8	\$ 1,310.1
Var %		1.1%	6.0%

Total Net Patient Revenues

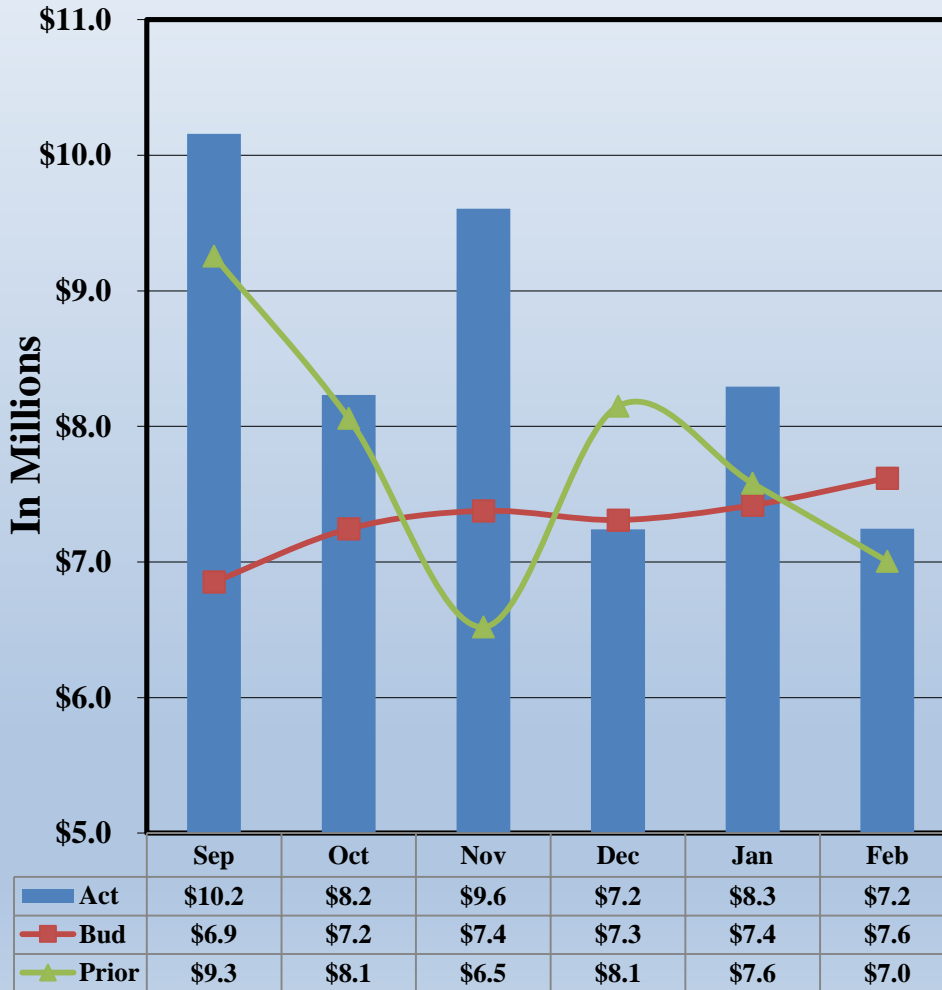


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 26.7	\$ 28.1	\$ 24.1
Var %		-4.9%	11.0%
Year-To-Date	\$ 136.4	\$ 138.8	\$ 125.1
Var %		-1.7%	9.0%
Annualized	\$ 331.1	\$ 334.5	\$ 295.5
Var %		-1.0%	12.0%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



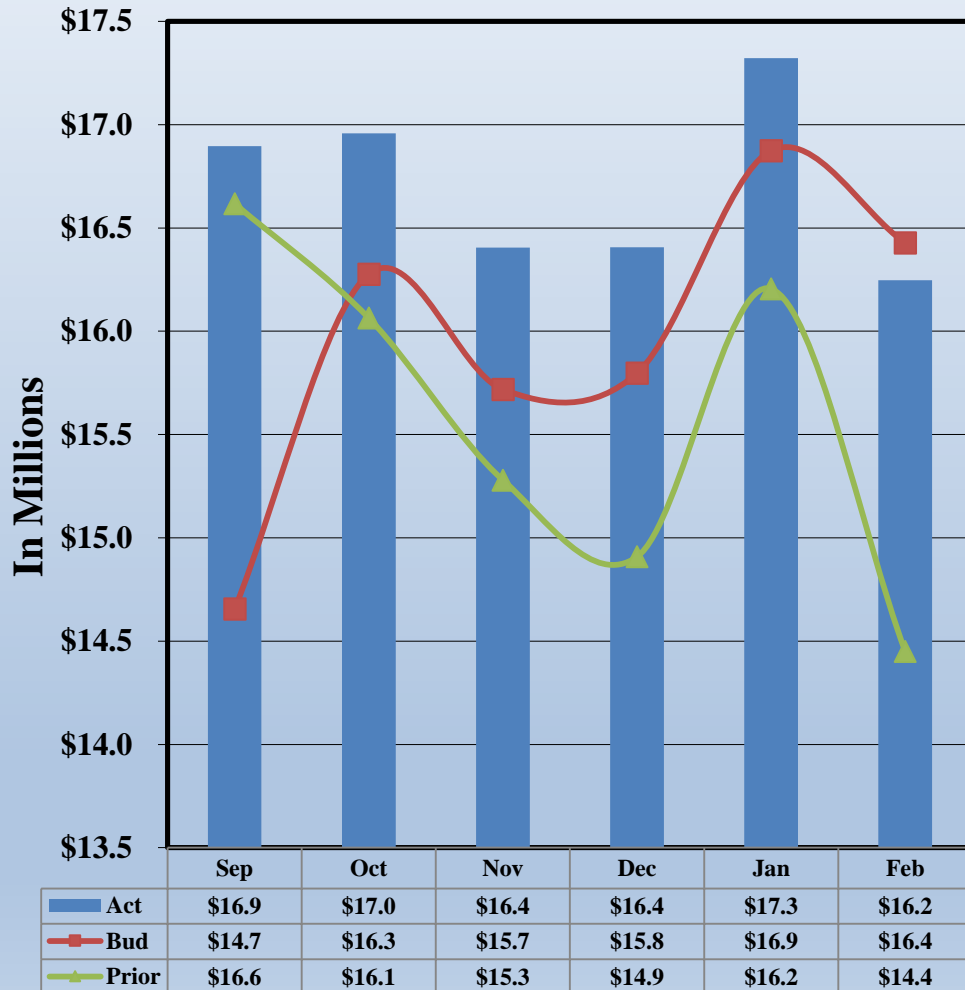
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.2	\$ 7.6	\$ 7.0
Var %		-4.9%	3.4%
Year-To-Date	\$ 40.6	\$ 37.0	\$ 37.3
Var %		9.9%	8.9%
Annualized	\$ 98.5	\$ 89.4	\$ 85.3
Var %		10.2%	15.6%

Operating Expenses



Salaries, Wages & Contract Labor

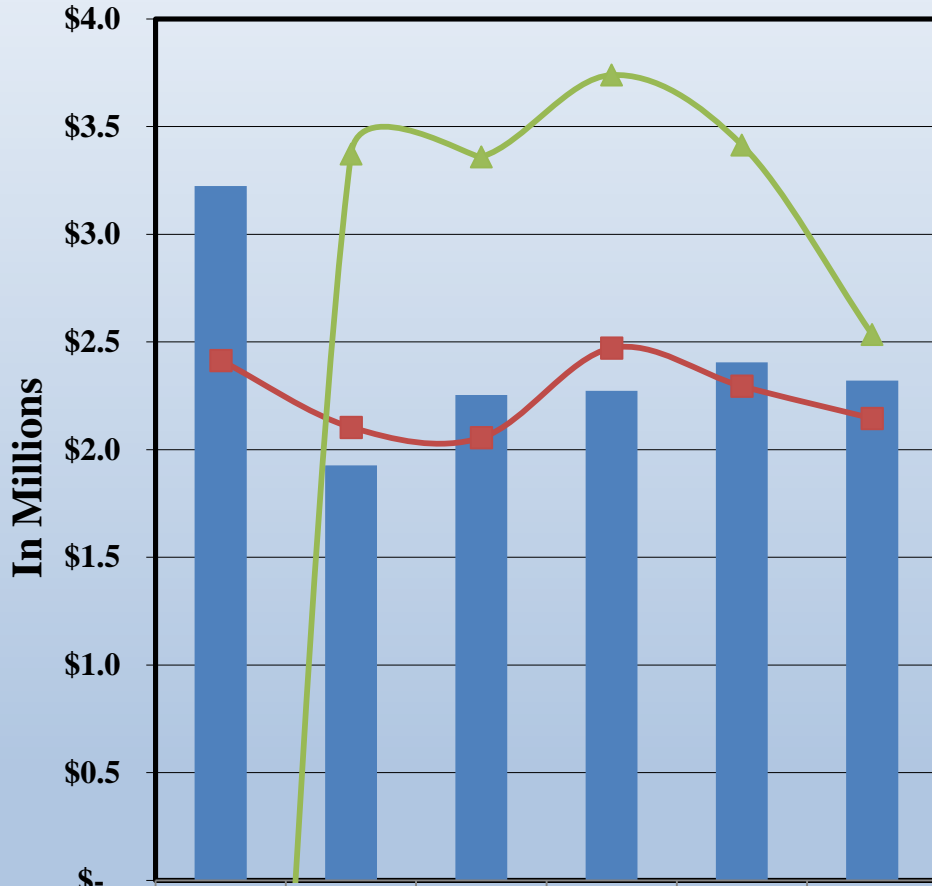
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.2	\$ 16.4	\$ 14.4
Var %		-1.2%	12.5%
Year-To-Date	\$ 83.3	\$ 81.1	\$ 76.9
Var %		2.7%	8.3%
Annualized	\$ 198.0	\$ 195.7	\$ 194.8
Var %		1.2%	1.6%

Employee Benefit Expense

(Ector County Hospital District)

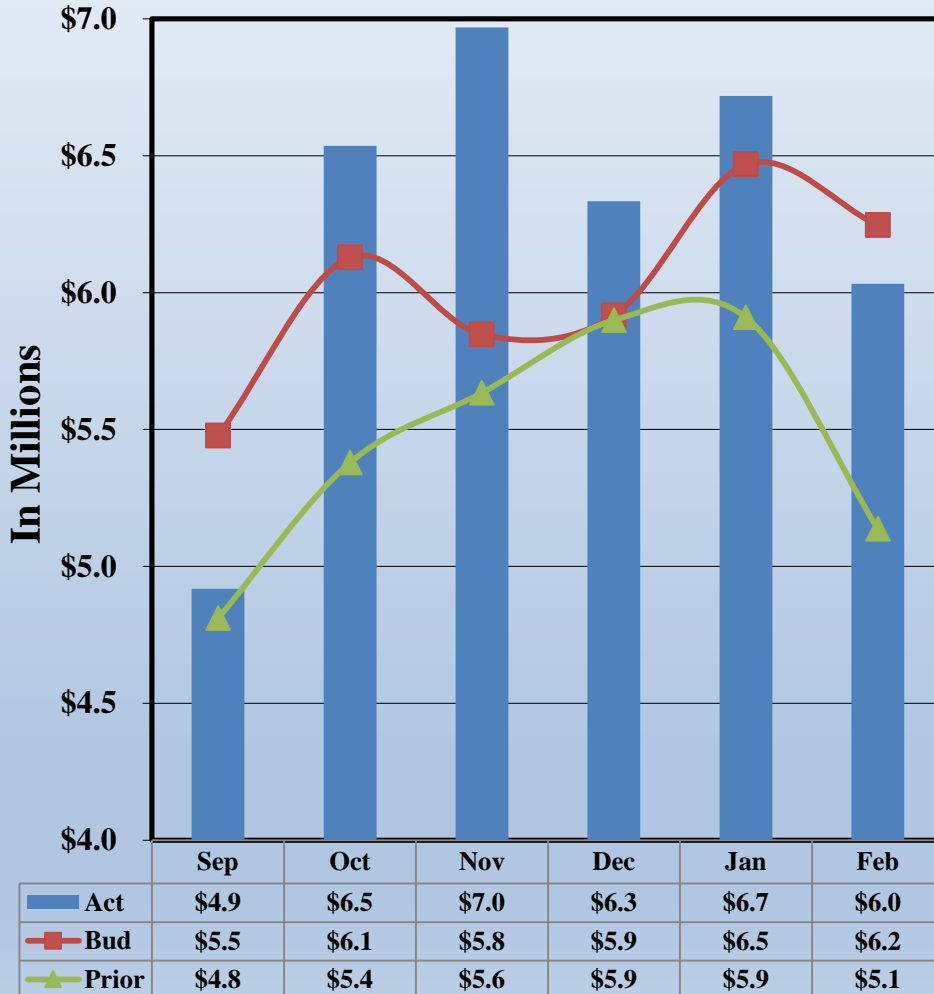


Act	Sep	Oct	Nov	Dec	Jan	Feb
Bud	\$3.2	\$1.9	\$2.3	\$2.3	\$2.4	\$2.3
Prior	\$2.4	\$2.1	\$2.1	\$2.5	\$2.3	\$2.1
	\$(6.1)	\$3.4	\$3.4	\$3.7	\$3.4	\$2.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.3	\$ 2.1	\$ 2.5
Var %		8.2%	-8.5%
Year-To-Date	\$ 11.2	\$ 11.1	\$ 16.4
Var %		1.0%	-31.9%
Annualized	\$ 42.0	\$ 29.0	\$ 23.2
Var %		44.8%	81.0%

Supply Expense

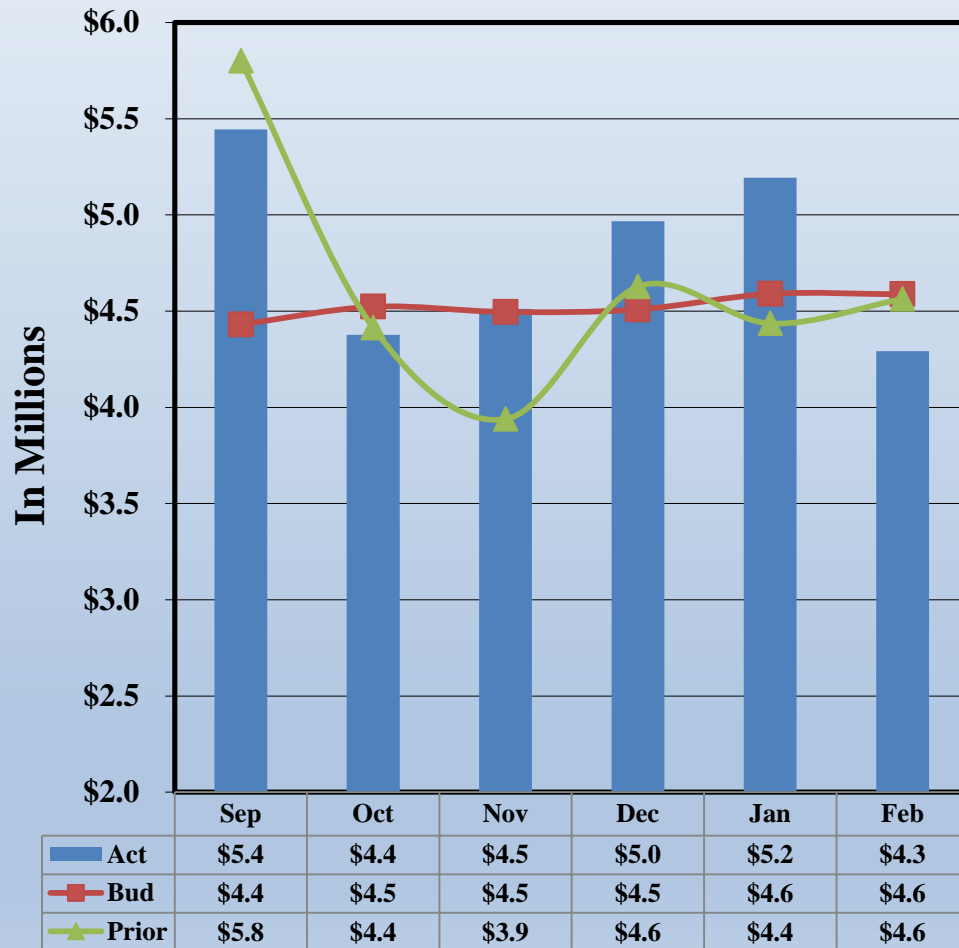
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.0	\$ 6.2	\$ 5.1
Var %		-3.3%	17.6%
Year-To-Date	\$ 32.6	\$ 30.6	\$ 28.0
Var %		6.5%	16.6%
Annualized	\$ 74.2	\$ 72.2	\$ 64.9
Var %		2.8%	14.3%

Purchased Services

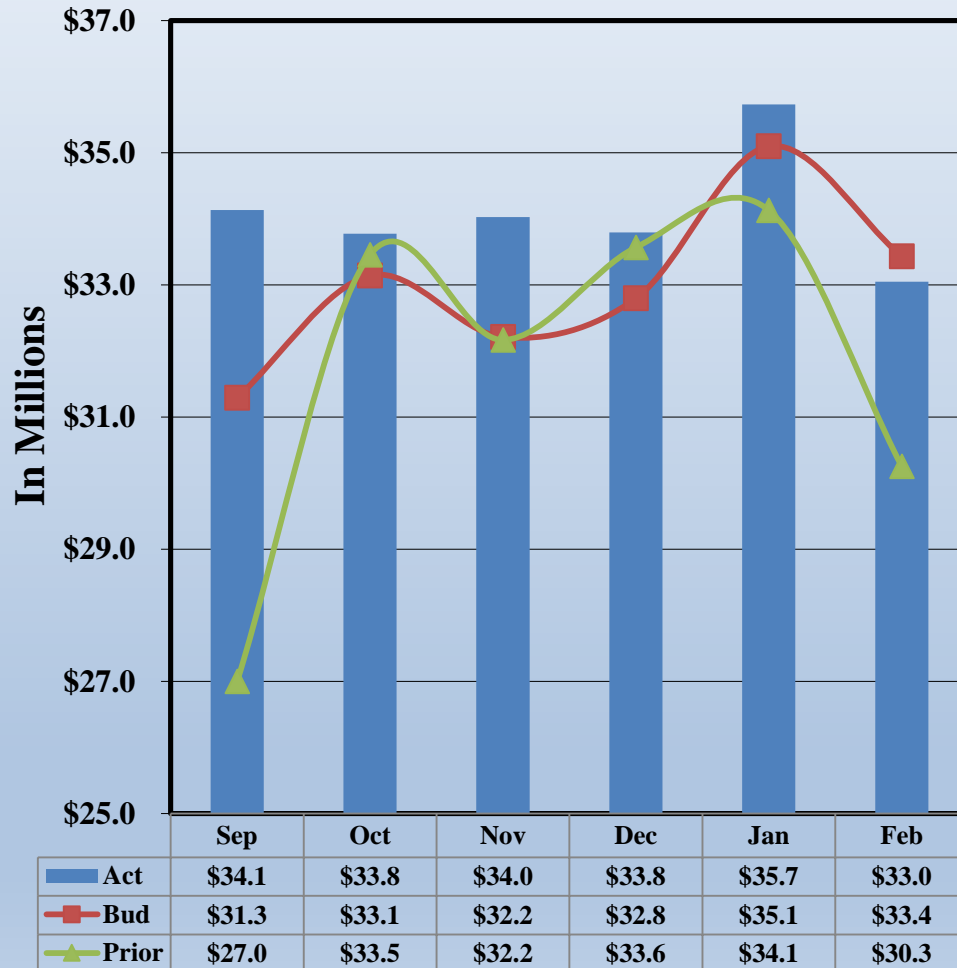
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.3	\$ 4.6	\$ 4.6
Var %		-6.4%	-5.9%
Year-To-Date	\$ 23.3	\$ 22.7	\$ 22.0
Var %		2.8%	6.2%
Annualized	\$ 55.1	\$ 54.3	\$ 54.0
Var %		1.5%	2.0%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 33.0	\$ 33.4	\$ 30.3
Var %		-1.1%	9.2%
Year-To-Date	\$ 170.4	\$ 166.7	\$ 163.6
Var %		2.2%	4.2%
Annualized	\$ 417.1	\$ 400.4	\$ 387.9
Var %		4.2%	7.5%

Adjusted Operating EBIDA

Ector County Hospital District Operations

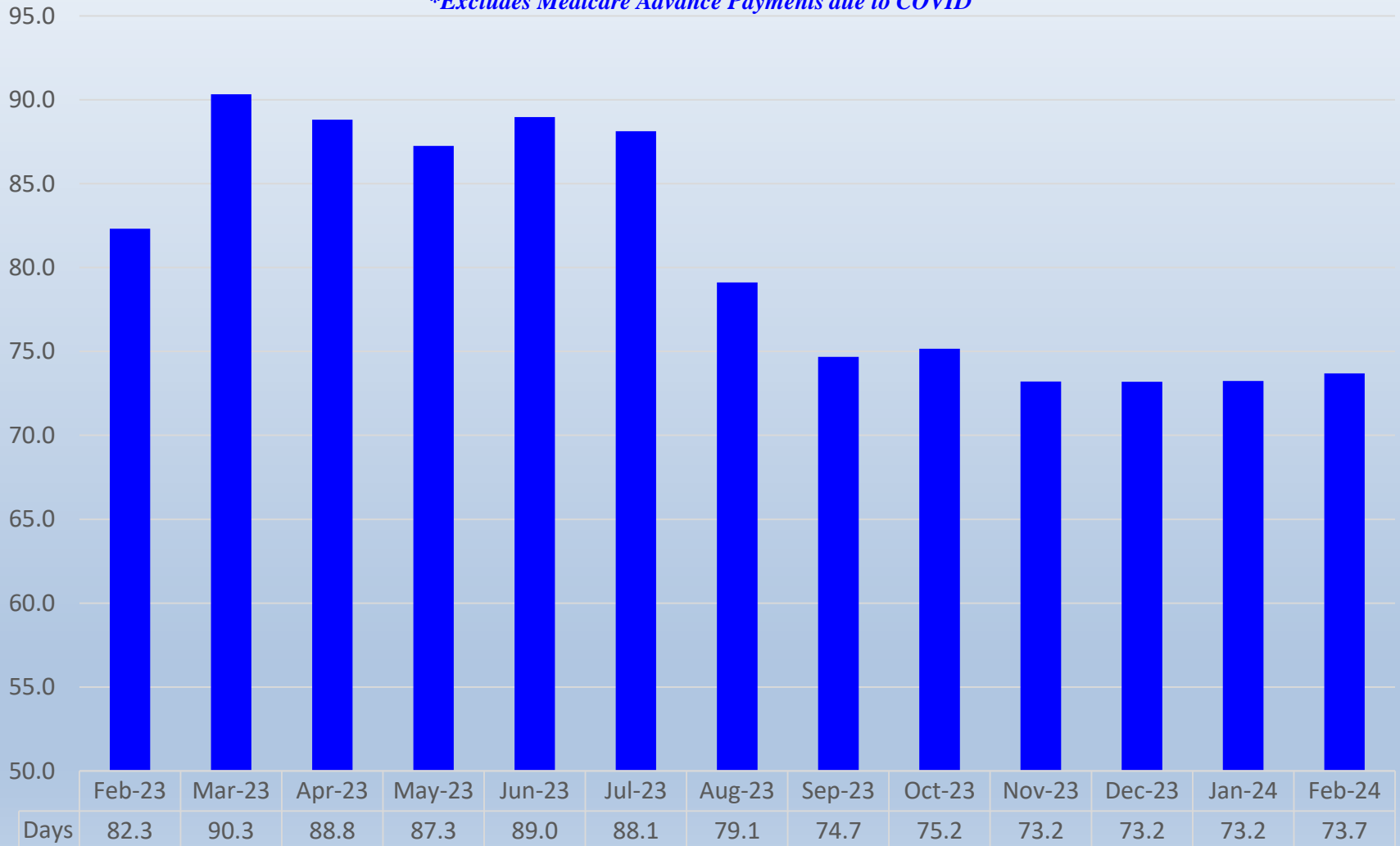


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 0.2	\$ 1.6	\$ 1.4
Var %		-87.5%	-85.7%
Year-To-Date	\$ 2.8	\$ 5.6	\$ 1.9
Var %		-50.0%	47.4%
Annualized	\$ 22.5	\$ 22.9	\$ 4.0
Var %		-1.7%	462.5%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





FY 2024 UPDATED FROM FY 2021 SOFTWARE REQUEST

Date: April 2, 2024
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / CEO
Steve Ewing, Vice-President / CFO
From: Staci Ashley, Chief of Human Resources
Re: Healthcare IT Leaders Implementation

Healthcare IT Leaders Implementation (time & materials) \$309,875

OBJECTIVE

Existing Payroll, Workplace Scheduling and Human Resources software is a 20+ year version. Upgrading to the most current version with UKG provides managerial tools to achieve a higher level of workplace scheduling, reductions in premium pays and improved recruiting/retention.

PURCHASE CONSIDERATIONS

N/A

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

N/A

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Fortified Health IT Security Services
 DATE: April 1, 2024

Cost:

Fortified Health IT Security Services	
Year 1 (Knowbe4 security awareness training subscription paid upfront 3yrs)	\$116,265.00
Year 2	\$ 49,750.00
Year 3	<u>\$ 42,750.00</u>
TOTAL	\$208,765.00

Budget Reference:

Operational Funds	\$208,765.00
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Background:

Fortified Health Security provides customized services to strengthen cybersecurity resiliency, protect patient data, and defend against threats.

Objective:

Combine the three current contracts from Fortified under one contract:

- Penetration Testing Services identifies, tests, and assesses known and detectable vulnerabilities within an IT computing environment. It includes the active exploitation of identified vulnerabilities to demonstrate impacts thereof and which exploitation methods might be used.
- Managed Phishing Simulation service consists of utilizing common social engineering techniques to try and deceive users into completing specific actions within an email by masquerading as trustworthy entity.
- KnowBe4 Point Solution is a security awareness training subscription for mandatory IT Security training modules and phishing simulation services.

Funding:

Fortified Health IT Security Services for 3-Yrs in the amount of \$208,765.00 from Fortified Health Security will come from budgeted operational funds.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
 Through Matt Collins, Chief Operating Officer

SUBJECT: Cornerstone Landscaping Contract Renewal – Landscaping maintenance

DATE: April 2, 2024

<u>Cost:</u>	
Landscaping Maintenance (Maintenance 5/1/2024 – 4/30/2025) <i>(Operational Budget)</i>	\$267,999.96
Landscaping Maintenance (Maintenance 5/1/2025 – 4/30/2026) <i>(Operational Budget)</i>	\$267,999.96
Landscaping Maintenance (Maintenance 5/1/2026 – 4/30/2027) <i>(Operational Budget)</i>	\$267,999.96

Background:

This contract renewal will provide all labor, tools and equipment to maintain the landscaping for the main hospital building and all out lying buildings.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



Memorandum

Date: March 27, 2024

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Stryker Master Service Agreement Renewal

Total Cost -Partially Budgeted (sign by May1,2024 price) \$415,048.56 yearly x 3years
(Price if signed after May 1,2024) \$475,716.66 yearly x 3years.

OBJECTIVE

Renew Stryker Master Service Agreement that covers all of our power drills, saws, laparoscopic instruments, laparoscopic cameras, ear/nose/throat navigation system and software and many other pieces of equipment and instruments.

This agreement keeps all of these covered items working at their optimal potential and provides quick turnaround for replacements prevent the postponement or cancelling of surgeries due to lack of resources.

History

Our current 3-year agreement expires June 20, 2024. The agreement allows for replacement of damaged or failed instruments/equipment to be replaced with a brand-new one overnight.

PURCHASE CONSIDERATIONS

This agreement covers over 200 items that have expensive repair and replacement costs, ranging from 5K to 30k. Our return on our investment from 2/21/2022 to 2/21/2024 was approx. \$403K. (I have attached the ROI). Our renewal did have an increase of \$63k per year because we had added items that need to be covered for instance 30 video monitors that cost \$8k to replace just one. Signing the contract by May 1st, 2024, will provide us a savings of appr \$61k.

FTE IMPACT

No additional FTE(s) required.

INSTALLATION & TRAINING

none

WARRANTY AND SERVICE CONTRACT

This is a 3 year service contract

LIFE EXPECTANCY OF EQUIPMENT

N/A

MD BUYLINE INFORMATION

Meets EMTS

COMMITTEE APPROVAL

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Russell Tippin, Chief Executive Officer
 SUBJECT: Basin Emergency Agreement
 DATE: April 2, 2024

Cost:

Annual Professional Fee April 1, 2024- March 30, 2025 <i>(Operational Budget)</i>	\$ 2,700,000
Annual Professional Fee April 1, 2025- March 30, 2026 <i>(Operational Budget)</i>	\$ 2,900,000
Annual Professional Fee April 1, 2026- March 30, 2027 <i>(Operational Budget)</i>	\$ 2,900,000

Background:

Basin Emergency provides comprehensive administrative services and professional healthcare services to the hospital including and without limitation, arranging for Emergency Provider coverage for the hospital emergency department.

Staffing:

N/A

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

Contract renewal date is April 1, 2024, for a three-year period.

Funding:

Budgeted operational expense.

Regional Services
April 2024 Board Report

Upcoming Events-

4/3 – TORCH Dinner

5/1- MCH Regional Board Dinner

5/16- MCH Regional Board Workshop

Community Outreach-

Dr. Salcido, Dr Ortega, Dr. Dorman, Dr. Ladha, TTUHSC endocrinology, Basin Podiatry

Regional Site Visits-

Kermit- Met with senior leadership to discuss MCH Acute Teleservice program, they will take back to appropriate team but do feel this could be beneficial to their hospital. CEO mentioned a need for behavioral health services in the clinic, he stated he is exploring some options but won't be doing this until closer to the fall. I will connect with Amwell and see if there is some potential to offer what MCH currently has with Amwell APC group.

Gabby now serving as COO of hospital, introduced myself to new clinic manager and provided contact information.

Monahans- Met with both clinic managers, provided updated provider manual. Meeting with Senior leadership next month along with MCH Acute Teleservice team.

Lamesa- Met with ED staff, provided updates on MCH providers and services. They stated when they do have issues with Lubbock they are usually able to transfer to MCH. I also met with clinic manager to provider MCH Procure updates. No needs at this time.

Andrews- Russell and I met with county officials to discuss updates on behavioral health center and opportunities for the region to help support the system.

Pecos- Russell and I met with county officials to discuss updates on behavioral health center and opportunities for the region to help support the system.

Month 24'	On Demand	Scheduled
January	21	152
February	30	71

Medical Center Health System Foundation

The Medical Center Health System (MCHS) Foundation Board Members decided to align more closely with the Medical Center Hospital strategic plan by reassessing and refining the roles and responsibilities of the Foundation Board.

In the Foundation Executive Board Meeting, on February 8, 2024, after reviewing and unanimously approving the funding for the acquisition of new Transcutaneous Bilirubin (TCB) machines for the Newborn Nursery and Postpartum departments. The total investment approved is \$17,176.86, which includes two Drager Jaundice Meters, and two calibration and battery stands. These machines are essential for measuring bilirubin levels in newborns, ensuring proper care and monitoring before discharge.

Proceeding, on February 15, 2024, the outcomes of this board meeting, where several significant decisions were made to enhance our services and operations. We have approved a three-year contract for the Board Effect software at a cost of \$4500, a strategic investment in our governance and operational efficiency.

Additionally, with Children's Miracle Network being a program that fall under the Foundation's umbrella the following funding request were approved:

- **The Phillips Fetal Monitoring System:** At a cost of \$358,524.01, this system replaces our outdated equipment, ensuring that we can continue to provide uninterrupted, high-quality care in our labor rooms.
- **Bunnell High Frequency Jet Ventilators:** In response to the Notice of Obsolescence, we have approved the purchase of six Bunnell High Frequency Jet Ventilators. This critical equipment will support the respiratory needs of our most vulnerable neonates until their lungs have matured.
- **Radiometer T-Com Monitors:** For \$53,851.64, these non-invasive monitors will minimize the need for multiple blood draws, safeguarding our neonates from potential tissue injury and aligning with our mission to improve patient care.
- **Conference Funding for Janett Franco:** An amount of \$1,940 has been sanctioned for Janett Franco to attend the National Association of Perinatal Social Workers Conference, an opportunity that will enhance the psychosocial support provided to mothers and infants.

A momentous accolade that underscores the enduring bond between Medical Center Health System Foundation, Medical Center Hospital and Texas Tech University Health

Science Center (TTUHSC) was presented on March 7, 2024. We are honored to announce that our continuous dedication and collaborative efforts have been recognized with our welcome into the prestigious Texas Tech University, Sociedad de la Espuela (Spur Society). This distinction is a testament to our shared commitment and unwavering support for advancing medical education and healthcare in the Permian Basin over the past five decades.